



JACKSON COUNTY BOARD OF EDUCATION JEFFERSON, GEORGIA

ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED
JUNE 30, 2019
(Including Independent Auditor's Reports)



JACKSON COUNTY BOARD OF EDUCATION

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SECTION I
FINANCIAL



DEPARTMENT OF AUDITS AND ACCOUNTS

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Greg S. Griffin
STATE AUDITOR
(404) 656-2174

INDEPENDENT AUDITOR'S REPORT

The Honorable Brian P. Kemp, Governor of Georgia
Members of the General Assembly of the State of Georgia
Members of the State Board of Education
and
Superintendent and Members of the
Jackson County Board of Education

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Jackson County Board of Education (School District), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the of the governmental activities, each major fund, and the aggregate remaining fund information of the School District as of June 30, 2019, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 15 to the financial statements, in 2019, the School District restated the prior period financial statements to correct a misstatement. Our opinions are not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and required supplementary information listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the School District's basic financial statements. The accompanying supplementary information, as listed in the table of contents, is presented for the purposes of additional analysis and is not a required part of the basic financial statements. The *Schedule of Expenditures of Federal Awards* is presented for purposes of additional analysis as required by Title 2 U. S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and is also not a required part of the basic financial statements.

The accompanying supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional

procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated August 25, 2020 on our consideration of the School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School District's internal control over financial reporting and compliance.

A copy of this report has been filed as a permanent record in the office of the State Auditor and made available to the press of the State, as provided for by Official Code of Georgia Annotated section 50-6-24.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Greg S. Griffin". The signature is written in a cursive, flowing style.

Greg S. Griffin
State Auditor

August 25, 2020

JACKSON COUNTY BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

INTRODUCTION

Our discussion and analysis of the Jackson County School District's (School District) financial performance provides an overview of the School District's financial activities and other highlights for the fiscal year ended June 30, 2019. The main intent of this discussion and analysis is to look at the School District's financial performance as a whole but also provide readers with information for current issues and future events affecting the School District. We encourage our readers to also review the notes to the basic financial statements and financial statement exhibits and schedules to enhance their understanding of the School District's financial performance.

FINANCIAL AND OPERATING HIGHLIGHTS

Key financial and operating highlights for fiscal year 2019 are as follows:

- The School District enrollment continues to increase at a remarkable rate of 300 – 400 new students per year. As a result of suburban Atlanta sprawl, the bulk of this growth is in the West area of Jackson County. Capacity is available in the Eastern most section of the School District while growth is exponentially greater in the Western part of the School District. Ongoing growth of retail establishment sales in the county and continued community support of ESPLOST, provide the School District with a much needed revenue source. With enrollment increases expected to continue, ESPLOST revenues have been prioritized to serve the West Community facility needs. ESPLOST revenues have also allowed the School District to replace aging computer equipment, expand and enhance the technology infrastructure, replace and add to the bus fleet, add to, renovate and improve existing facilities and pay down existing general obligation bond debt.
- School District management continues to focus on financial stability and growth of the unrestricted fund balance. The fiscal year 2019 general fund ending unrestricted fund balance (\$14,735,662.69) was another significant increase over the prior fiscal year (fiscal year 2018 ending general fund unrestricted fund balance (\$12,090,573.37). This steadfast endeavor contributed to the School District's ability to continue to fund daily operations, without the assistance of a Tax Anticipation Note (TAN), until the 2018 property taxes were levied.
- The School District had \$87,374,995.12 in expenses relating to governmental activities; \$51,055,928.12 of the expenses is offset by program specific charges for services and operating and capital grants and contributions. General revenues (primarily property and sales taxes) of \$51,293,233.04 not only provided the remaining funding for these programs but contributed to the \$14,974,166.04 increase to net position.
- The Jackson County Board of Education, School District leaders, Staff and Community Stakeholders are committed to aligning all decisions with our strategic plan. The Jackson County School District continues to operate under their Strategic Waiver School System (SWSS) flexibility contract approved by the State Board of Education in December 2015. This contract has provided the flexibility to truly maximize funding and support innovation that aligns with the School District's goals and priorities.
- Student achievement and success is one of the greatest accomplishments a School District can highlight. During the May 2019 graduation ceremonies, the School District celebrated 441 graduates with more than 36% receiving recognition as honor graduates and over \$8,000,000.00 awarded in scholarships.

JACKSON COUNTY BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of three parts; management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two levels of statements that present different views of the School District. These include the government-wide and fund financial statements.

The government-wide financial statements include the 'Statement of Net Position' and 'Statement of Activities'. These statements provide information about the activities of the School District presenting both short-term and long-term information about the School District's overall financial status.

The fund financial statements focus on individual parts of the School District, which reports the School District's operation in more detail. The 'Governmental Funds' statements disclose how basic services are financed in the short-term as well as what remains for future spending. The 'Fiduciary Funds' statements provide information about the financial relationships in which the School District acts solely as a trustee or agent for the benefit of others. In the case of the Jackson County School District, the general fund, capital projects fund, and debt service fund are all considered to be major funds.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements. Additional supplementary information is presented to facilitate understanding of the financial statements.

Government-Wide Statements

Given that Jackson County School District has no operations that have been classified as "Business Activities," the government-wide financial statements are basically a consolidation of all of the School District's operating funds into one column called governmental activities. In reviewing the government-wide financial statements, a reader might ask the question, are we in a better financial position than last year? The 'Statement of Net Position' and the 'Statement of Activities' provides the basis for answering this question. These financial statements include all of the School District's assets and liabilities. The School District uses the **accrual basis of accounting** similar to the accounting used by most private-sector companies. The "accrual basis of accounting" takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's net position and any changes in that position. The change in net position is important because it tells the reader that, for the School District as a whole, the financial environment of the School District has improved or diminished. The causes of this change may be the result of many factors, including those not under the School District's control, such as the property tax base, status of facility availability, required educational programs, student-teacher ratios, fluctuation in state and federal funding and other circumstances.

The 'Statement of Net Position' and the 'Statement of Activities' reflects 100% of the School District's governmental activities.

Fund Financial Statements

The School District uses many funds or sub-funds to account for a multitude of financial transactions during the fiscal year. The fund financial statements presented in this report provide detail information about only the School District's significant or major funds.

JACKSON COUNTY BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Governmental Funds - Most of the School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future periods. These funds are reported using the modified accrual method of accounting which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The differences between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds (reported in the Balance Sheet and the Statement of Revenues, Expenditures and Changes in Fund Balance) are reconciled within the financial statements.

Fiduciary Funds - The School District is the trustee, or fiduciary, for assets that belong to others, such as school clubs, and organizations within the principals' accounts. The School District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. The School District excludes these activities from the government-wide financial statements because it cannot use these assets to finance its operations.

FINANCIAL ANALYSIS OF THE SCHOOL DISTRICT AS A WHOLE

Recall that the Statement of Net Position provides the perspective of the School District as a whole. The reader can think of the School District's net position as the difference between its assets and deferred inflows (i.e., what the School District owns) and its liabilities and deferred outflows (i.e., what the School District owes) at the end of a fiscal year. This balance represents one way to measure the School District's financial health or its financial position. In the case of the Jackson County School District, even with the pension liability reporting required by GASB No. 68 and the OPEB liability required by GASB No. 75, assets exceeded liabilities by \$19,237,455.31 at June 30, 2019.

To better understand the School District's actual financial position and ability to deliver services in future periods, the reader will need to review the various components of the net position total. For example, of the total net position balance of \$19,237,455.31, \$12,731,885.93 was restricted for debt service, capital projects, continuation of Federal and State grant programs and permanent funds. Accordingly, these funds were not available to meet the School District's ongoing obligations to citizens and creditors.

In addition, the School District had a net investment in capital assets (e.g., land, buildings, and equipment) of \$105,203,053.87. The School District uses these capital assets to provide educational services to students within the geographic boundaries served by the School District. Because of the very nature and on-going use of the assets being reported in this component of net position, it must be recognized that this portion of the total net position is *not* available for future spending.

JACKSON COUNTY BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Table 1 provides a summary of the School District's net position for this fiscal year (fiscal year 2019) and a comparison to the previous fiscal year (fiscal year 2018).

Table 1
Summary of Net Position

	<u>Governmental Activities</u>	
	<u>Fiscal Year 2019</u>	<u>Fiscal Year 2018</u>
Assets		
Current and Other Assets	\$ 41,011,307.64	\$ 43,661,483.92
Capital Assets, Net	<u>152,324,886.06</u>	<u>142,338,529.90</u>
Total Assets	<u>193,336,193.70</u>	<u>186,000,013.82</u>
Deferred Outflows of Resources		
Loss of Refunding of Debt	3,017,638.62	3,542,445.34
Related to Defined Benefit Pension Plans	14,811,273.41	10,608,568.73
Related to OPEB Plan	<u>2,369,769.00</u>	<u>2,180,757.00</u>
Total Deferred Outflows of Resources	<u>20,198,681.03</u>	<u>16,331,771.07</u>
Liabilities		
Current and Other Liabilities	11,420,850.41	12,895,306.65
Long-Term Liabilities	<u>168,402,732.01</u>	<u>176,740,312.28</u>
Total Liabilities	<u>179,823,582.42</u>	<u>189,635,618.93</u>
Deferred Inflows of Resources		
Related to Defined Benefit Pension Plans	3,065,755.00	3,613,639.00
Related to OPEB Plan	<u>11,408,082.00</u>	<u>4,983,862.00</u>
Total Deferred Inflows of Resources	<u>14,473,837.00</u>	<u>8,597,501.00</u>
Net Position		
Net Investment in Capital Assets	105,203,053.87	91,690,680.65
Restricted	12,731,885.93	18,766,681.76
Unrestricted (Deficit)	<u>(98,697,484.49)</u>	<u>(106,358,697.45)</u>
Total Net Position	<u>\$ 19,237,455.31</u>	<u>\$ 4,098,664.96</u>

JACKSON COUNTY BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Table 2 shows the Changes in Net Position for the current fiscal year (fiscal year 2019) and compares it to the previous fiscal year (fiscal year 2018).

Table 2
Change in Net Position

	Governmental Activities	
	<u>Fiscal Year 2019</u>	<u>Fiscal Year 2018</u>
Revenues		
Program Revenues		
Charges for Services	\$ 2,108,017.11	\$ 1,942,214.93
Operating Grants and Contributions	48,507,031.01	46,600,646.57
Capital Grants and Contributions	440,880.00	472,147.85
Total Program Revenues	<u>51,055,928.12</u>	<u>49,015,009.35</u>
General Revenues		
Property Taxes		
For Maintenance and Operations	34,379,761.90	31,115,164.76
For Debt Service	5,146,856.46	4,631,031.29
Railroad Cars	37,787.78	30,239.10
Other Taxes	639,081.00	693,658.00
Sales Taxes		
Special Purpose Local Option Sales Tax		
For Capital Projects	7,818,444.87	7,084,886.62
Other Sales Taxes	1,414,045.07	1,352,374.36
Investment Earnings	649,014.42	414,224.29
Miscellaneous	1,186,541.54	1,066,167.83
Special Items	21,700.00	(1,427,923.82)
Total General Revenues and Special Item	<u>51,293,233.04</u>	<u>44,959,822.43</u>
Total Revenues	<u>102,349,161.16</u>	<u>93,974,831.78</u>
Program Expenses		
Instruction	53,123,456.59	52,414,366.51
Support Services		
Pupil Services	2,357,561.27	2,556,975.90
Improvement of Instructional Services	3,015,803.07	2,604,834.34
Educational Media Services	992,683.43	1,036,684.82
General Administration	1,219,201.10	1,127,281.92
School Administration	4,285,735.55	4,304,225.37
Business Administration	713,147.76	621,786.27
Maintenance and Operation of Plan	6,390,765.45	6,243,270.88
Student Transportation Services	5,668,420.26	5,402,713.19
Central Support Services	2,296,405.91	2,324,528.49
Other Support Services	539,823.92	491,314.20
Operations of Non-Instructional Services		
Enterprise Operations	537,953.31	537,720.28
Community Services	255,158.08	315,358.56
Food Services	4,137,054.88	4,423,471.81
Interest on Short-Term and Long-Term Debt	1,841,824.54	2,088,608.81
Total Expenses	<u>87,374,995.12</u>	<u>86,493,141.35</u>
Increase in Net Position	<u>\$ 14,974,166.04</u>	<u>\$ 7,481,690.43</u>

JACKSON COUNTY BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Governmental Activities

The Statement of Activities shows the cost of program services and the charges for services, grants revenues and contributions offsetting these services. Table 3 shows the total cost of services and the net cost of services for governmental activities. Net cost of services can be defined as the total cost less fees generated by the activities and intergovernmental revenue provided for specific programs. The net cost reflects the financial burden on the School District's taxpayers by each activity.

**Table 3
Governmental Activities**

	<u>Total Cost of Services</u>		<u>Net Cost of Services</u>	
	<u>Fiscal Year</u>	<u>Fiscal Year</u>	<u>Fiscal Year</u>	<u>Fiscal Year</u>
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Instruction	\$ 53,123,456.59	\$ 52,414,366.51	\$ 17,055,141.26	\$ 18,429,695.54
Support Services				
Pupil Services	2,357,561.27	2,556,975.90	1,968,201.84	2,070,752.62
Improvement of Instructional Services	3,015,803.07	2,604,834.34	1,846,452.22	1,436,944.76
Educational Media Services	992,683.43	1,036,684.82	(21,151.57)	51,200.82
General Administration	1,219,201.10	1,127,281.92	(239,227.65)	(431,795.63)
School Administration	4,285,735.55	4,304,225.37	2,383,992.56	2,371,232.37
Business Administration	713,147.76	621,786.27	713,147.76	621,669.51
Maintenance & Operation of Plan	6,390,765.45	6,243,270.88	4,138,238.60	3,571,331.82
Student Transportation Services	5,668,420.26	5,402,713.19	3,994,224.84	3,996,400.88
Central Support Services	2,296,405.91	2,324,528.49	2,288,284.15	2,304,431.34
Other Support Services	539,823.92	491,314.20	273,623.07	278,345.19
Operations of Non-Instructional Services				
Enterprise Operations	537,953.31	537,720.28	537,953.31	537,720.28
Community Services	255,158.08	315,358.56	(279,451.57)	(48,200.43)
Food Services	4,137,054.88	4,423,471.81	(182,186.36)	199,794.12
Interest on Short-Term and Long-Term Debt	1,841,824.54	2,088,608.81	1,841,824.54	2,088,608.81
Total Expenses	\$ 87,374,995.12	\$ 86,493,141.35	\$ 36,319,067.00	\$ 37,478,132.00

FINANCIAL ANALYSIS OF THE SCHOOL DISTRICT'S FUNDS

The School District's governmental funds are accounted for using the modified accrual basis of accounting. The governmental funds had total revenues of \$101,986,856.59 and total expenditures of \$108,094,153.53 during fiscal year 2019. Included in the amount of total expenditures was \$9,127,807.66 of capital outlay expenditures. These expenditures were funded with Education Special Purpose Local Option Sales Tax (ESPLOST) revenue, for which proceeds were received monthly.

General Fund Budgeting Highlights

The School District's budget is prepared according to Georgia Law. The most significant budgeted fund is the general fund. During the course of fiscal year 2019, the School District made amendments to its original general fund budget.

For the general fund, the total actual expenditure amount of \$85,278,443.51 was more than the final budgeted expenditures amount of \$83,834,821.15 by \$1,443,622.36. This difference (final actual vs. final budget) was due mostly to the Food Services Operation line item expenditures. Comprehensive budgeted expenditures were not provided by the Food Service department which accounted for \$2,069,498.13 of the \$1,443,622.36 variance between final budgeted and final actual expenditures. The remaining source of the difference is as follows: expenditures for instruction, pupil services, improvement of instructional services, educational media services,

JACKSON COUNTY BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

general administration, school administration, business administration, maintenance and operation of plant, central support services, and other support services collectively being less than the budget by \$1,471,973.39 and expenditures for student transportation, enterprise operations and community services exceeding the budget by \$846,097.62.

The total final actual revenue amount of \$88,509,911.18 exceeded the total final budgeted revenue of \$81,015,480.56 by \$7,494,430.62. This difference (final budget vs. final actual) was mostly due to the actual federal funds collected being more than the final budget for federal funds by \$2,733,228.37. This difference can be attributed to no budgeted revenues being supplied by Food Services Operations. The remaining source of the difference is as follows: an increase in property taxes collected in excess of the budget of \$947,780.07; an increase in sales tax revenues in excess of the budget of \$66,828.32; an increase in state revenues in excess of the budget of \$968,367.08; an increase in charges for services in excess of the budget of \$1,170,134.11; an increase in investment earnings in excess of the budget of \$230,551.13; and an increase in miscellaneous revenues in excess of the budget of \$837,541.54.

CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital Assets

At fiscal year ended June 30, 2019, the School District had \$152,324,886.06 invested in capital assets, all in governmental activities. Additional information on the School District's capital assets can be found in the Notes to the Financial Statements.

As of June 30, 2019, the School District completed the following capital projects: Replacement of and purchase of additional teacher and student technology devices including laptops and chromebooks and continuing replacement of the aging bus fleet. Construction in progress consisted of the site preparation and initial construction on the new Jackson County High School, finalization of the major renovations and improvements to the West Jackson Middle School and initial planning and design for the Empower College & Career Academy and the East Jackson Middle School renovations and improvements.

Debt

For fiscal year ended June 30, 2019, the School District had \$52,457,365.01 in long-term liabilities. Of this amount, \$7,757,867.72 represents compensated absences, general obligation bonds, capital leases and installment sales agreements due within one year; \$44,699,497.29 represents compensated absences, general obligation bonds, capital leases and installment sales agreements due in more than one year along with the School District's proportionate share of collective net pension liability. Additional information can be found on the School District's debt in the Notes to the Financial Statements.

CURRENT ISSUES

Currently known facts, decisions or conditions that are expected to have a significant effect on financial positions or results of operations in future years are as follows:

- We would like to emphasize that the fund level statements and balances provide a much more accurate representation of the School District's financial position. At the government-wide reporting level there is a significant deficit in net position - unrestricted due to GASB No. 68 and GASB No. 75 reporting requirements. At the fund level, the fiscal year 2019 ending

JACKSON COUNTY BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

unrestricted balance increased significantly over the unrestricted balance reported for fiscal year 2018. The continued fund balance increase is a testament to the commitment of the School District's management to make decisions that enhance financial stability.

- The School District ended fiscal year 2019 with \$16,848,259.55 million in the general fund's fund balance. The actual ending fund balance was almost \$15.3 million less than projected during the final amended budget process. These results can be attributed to the state restoring additional education funding support, continued growth of the local property tax base and the School District's priority to continue building the fund balance. This stability and growth in the fund balance over the past several years is also greatly driven by the time, effort and detail put into the budgeting process. School District administrators ensure that all facets (maintenance, transportation, technology, instruction, special programs, facilities, etc.) of the School District are considered during the budget process. Members of the Finance Department and Administrative team meet with teacher advisory committees, parent advisory committees, school leaders, program leaders, community members, school board members and many others to receive information, input and recommendations that aide in the development of the upcoming fiscal year's budget.
- In addition to operational recovery, the School District is trying to reinforce the quality of the instructional program. Over the past decade, professional learning and instructional support was significantly reduced. As the School District begins to recover, it is imperative that instructional materials and professional learning be restored. The School District is committed to providing students and the community remarkable learning experiences. Over the next generation, learning must be transformed to meet the needs of our students and future demands of a global economy. To truly shift the culture and be a future ready School District, significant professional learning and partnerships among community and business leaders will be paramount. The School District is committed to this work and efficiently supporting a strong return on our investment of resources.
- Jackson County Schools works closely with the community it serves. The commercial and industrial industries are invested partners. They serve in key leadership roles including on the board for the Empower College and Career Center slated to open in the Summer of 2021. In the efficient use and planning of limited resources, the School District secured a \$3.0 million grant as a start fund for the college and career center. The entire community values the vision to prepare all students for success by providing personalized pathways to higher education and career opportunities. The mission, Empowering learners for success in an ever-changing world, is guiding the work of educational and industry leaders. Jackson County is experiencing record growth with very specialized industries choosing to locate large manufacturing firms in the community. These leaders are vested in the programs that will be offered including industrial manufacturing, robotics, health sciences, logistics, entrepreneurship, and others that are directly aligned to the present and future needs.
- In addition to strong business partnerships, Jackson County School District has prioritized the investment of the parents, students, and community stakeholders in the development of a unique Community Based Accountability effort. The Jackson County Board of Education meets regularly with a Parent Advisory Council, and the Superintendent meets regularly with teacher advisories, student advisories while serving on various community leadership boards. These stakeholders are valued and their expectations for a high performing School District drive the goals for success of our students. Because of this investment, Jackson County one of only 8 of the 200 School Districts in the state to lead the work for Community Based Accountability. True Accountability is a nationwide initiative to align student success and school success with the values and expectations of the community.

JACKSON COUNTY BOARD OF EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

- In December 2019, a strain of coronavirus (COVID-19) began to spread worldwide, resulting in a severe impact to the United States economy in March 2020. The spread of COVID-19 has had a negative impact on virtually all businesses and individuals which comprise the tax base of all levels of government. The extent of this impact is uncertain but is expected to have negative results on financial operations, however the impact cannot be reasonably estimated at this time.

CONTACTING THE SCHOOL DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, investors and creditors with a general overview of the School District's finances and to show the School District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact Ms. Annah Dodge, Chief Financial Officer for the Jackson County School District, 1660 Winder Highway, Jefferson, GA 30549-5458. You may also email your question to Ms. Dodge at adodge@jcass.us.

JACKSON COUNTY BOARD OF EDUCATION

JACKSON COUNTY BOARD OF EDUCATION
STATEMENT OF NET POSITION
JUNE 30, 2019

EXHIBIT "A"

	GOVERNMENTAL ACTIVITIES
<u>ASSETS</u>	
Cash and Cash Equivalents	\$ 30,320,518.18
Receivables, Net	
Taxes	2,755,748.69
State Government	5,944,882.68
Federal Government	1,129,025.14
Other	179,432.44
Inventories	107,067.89
Prepaid Items	483,466.47
Restricted Assets	
Investments with Fiscal Agent or Trustee	91,166.15
Capital Assets, Non-Depreciable	21,608,302.11
Capital Assets, Depreciable (Net of Accumulated Depreciation)	130,716,583.95
Total Assets	193,336,193.70
<u>DEFERRED OUTFLOWS OF RESOURCES</u>	
Deferred Charge on Debt Refunding	3,017,638.62
Related to Defined Benefit Pension Plans	14,811,273.41
Related to OPEB Plan	2,369,769.00
Total Deferred Outflows of Resources	20,198,681.03
<u>LIABILITIES</u>	
Accounts Payable	1,054,049.66
Salaries and Benefits Payable	8,281,309.62
Payroll Withholdings Payable	1,205,652.91
Interest Payable	637,400.00
Contracts Payable	10,956.20
Retainages Payable	231,482.02
Net Pension Liability	62,895,489.00
Net OPEB Liability	53,049,878.00
Long-Term Liabilities	
Due Within One Year	7,757,867.72
Due in More Than One Year	44,699,497.29
Total Liabilities	179,823,582.42
<u>DEFERRED INFLOWS OF RESOURCES</u>	
Related to Defined Benefit Pension Plans	3,065,755.00
Related to OPEB Plan	11,408,082.00
Total Deferred Inflows of Resources	14,473,837.00
<u>NET POSITION</u>	
Net Investment in Capital Assets	105,203,053.87
Restricted for	
Continuation of Federal Programs	854,386.39
Debt Service	3,640,951.48
Capital Projects	8,167,221.70
Permanent Funds	69,326.36
Unrestricted (Deficit)	(98,697,484.49)
Total Net Position	\$ 19,237,455.31

JACKSON COUNTY BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2019

	EXPENSES	CHARGES FOR SERVICES
<u>GOVERNMENTAL ACTIVITIES</u>		
Instruction	\$ 53,123,456.59	\$ 218,627.42
Support Services		
Pupil Services	2,357,561.27	30,496.13
Improvement of Instructional Services	3,015,803.07	18,382.76
Educational Media Services	992,683.43	-
General Administration	1,219,201.10	76,857.75
School Administration	4,285,735.55	-
Business Administration	713,147.76	-
Maintenance and Operation of Plant	6,390,765.45	16,152.28
Student Transportation Services	5,668,420.26	-
Central Support Services	2,296,405.91	-
Other Support Services	539,823.92	-
Operations of Non-Instructional Services		
Enterprise Operations	537,953.31	-
Community Services	255,158.08	534,609.65
Food Services	4,137,054.88	1,212,891.12
Interest on Short-Term and Long-Term Debt	1,841,824.54	-
	\$ 87,374,995.12	\$ 2,108,017.11
General Revenues		
Taxes		
Property Taxes		
For Maintenance and Operations		
For Debt Services		
Railroad Cars		
Other Taxes		
Sales Taxes		
Special Purpose Local Option Sales Tax		
For Capital Projects		
Other Sales Tax		
Investment Earnings		
Miscellaneous		
Special Item		
Sale of Land		
Total General Revenues and Special Item		
Change in Net Position		
Net Position - Beginning of Year (Restated)		
Net Position - End of Year		

EXHIBIT "B"

PROGRAM REVENUES		NET (EXPENSES)
OPERATING GRANTS AND CONTRIBUTIONS	CAPITAL GRANTS AND CONTRIBUTIONS	REVENUES AND CHANGES IN NET POSITION
\$ 35,717,687.91	\$ 132,000.00	\$ (17,055,141.26)
358,863.30	-	(1,968,201.84)
1,150,968.09	-	(1,846,452.22)
1,013,835.00	-	21,151.57
1,381,571.00	-	239,227.65
1,901,742.99	-	(2,383,992.56)
-	-	(713,147.76)
2,236,374.57	-	(4,138,238.60)
1,365,315.42	308,880.00	(3,994,224.84)
8,121.76	-	(2,288,284.15)
266,200.85	-	(273,623.07)
-	-	(537,953.31)
-	-	279,451.57
3,106,350.12	-	182,186.36
-	-	(1,841,824.54)
<u>\$ 48,507,031.01</u>	<u>\$ 440,880.00</u>	<u>(36,319,067.00)</u>

34,379,761.90
5,146,856.46
37,787.78
639,081.00

7,818,444.87
1,414,045.07
649,014.42
1,186,541.54

21,700.00

51,293,233.04

14,974,166.04

4,263,289.27

\$ 19,237,455.31

JACKSON COUNTY BOARD OF EDUCATION
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2019

	GENERAL FUND	CAPITAL PROJECTS FUND
<u>ASSETS</u>		
Cash and Cash Equivalents	\$ 18,597,342.50	\$ 7,745,000.67
Receivables, Net		
Taxes	1,831,144.04	664,659.26
State Government	5,944,882.68	-
Federal Government	1,129,025.14	-
Other	179,432.44	-
Inventories	107,067.89	-
Prepaid Items	483,466.47	-
Restricted		
Investments with a Fiscal Agent or Trustee	-	91,166.15
	\$ 28,272,361.16	\$ 8,500,826.08
<u>LIABILITIES</u>		
Accounts Payable	\$ 1,054,049.66	\$ -
Salaries and Benefits Payable	8,281,309.62	-
Payroll Withholdings Payable	1,205,652.91	-
Contracts Payable	-	10,956.20
Retainages Payable	-	231,482.02
	10,541,012.19	242,438.22
<u>DEFERRED INFLOWS OF RESOURCES</u>		
Unavailable Revenue - Property Taxes	883,089.42	-
<u>FUND BALANCES</u>		
Nonspendable	590,534.36	-
Restricted	747,318.50	8,258,387.86
Assigned	774,744.00	-
Unassigned	14,735,662.69	-
	16,848,259.55	8,258,387.86
	\$ 28,272,361.16	\$ 8,500,826.08

EXHIBIT "C"

DEBT SERVICE FUND	NONMAJOR GOVERNMENTAL FUND	TOTAL
\$ 3,908,848.65	\$ 69,326.36	\$ 30,320,518.18
259,945.39	-	2,755,748.69
-	-	5,944,882.68
-	-	1,129,025.14
-	-	179,432.44
-	-	107,067.89
-	-	483,466.47
-	-	91,166.15
<u>\$ 4,168,794.04</u>	<u>\$ 69,326.36</u>	<u>\$ 41,011,307.64</u>
\$ -	\$ -	\$ 1,054,049.66
-	-	8,281,309.62
-	-	1,205,652.91
-	-	10,956.20
-	-	231,482.02
-	-	10,783,450.41
<u>114,433.01</u>	<u>-</u>	<u>997,522.43</u>
-	25,000.00	615,534.36
4,054,361.03	44,326.36	13,104,393.75
-	-	774,744.00
-	-	14,735,662.69
<u>4,054,361.03</u>	<u>69,326.36</u>	<u>29,230,334.80</u>
<u>\$ 4,168,794.04</u>	<u>\$ 69,326.36</u>	<u>\$ 41,011,307.64</u>

JACKSON COUNTY BOARD OF EDUCATION
 RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
 TO THE STATEMENT OF NET POSITION
 JUNE 30, 2019

EXHIBIT "D"

Total fund balances - governmental funds (Exhibit "C") \$ 29,230,334.80

Amounts reported for governmental activities in the Statement of Net Position are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.

Land	\$	7,503,154.56	
Construction in progress		14,105,147.55	
Buildings and improvements		175,361,399.62	
Equipment		21,783,434.98	
Land improvements		4,758,906.51	
Accumulated depreciation		<u>(71,187,157.16)</u>	152,324,886.06

Some liabilities are not due and payable in the current period and, therefore, are not reported in the funds.

Net pension liability	\$	(62,895,489.00)	
Net OPEB liability		<u>(53,049,878.00)</u>	(115,945,367.00)

Deferred charges or credits on debt refundings are applicable to future periods and are therefore not reported in the funds and are amortized over the life of the new debt. 3,017,638.62

Deferred outflows and inflows of resources related to pensions/OPEB are applicable to future periods and, therefore, are not reported in the funds.

Related to pensions	\$	11,745,518.41	
Related to OPEB		<u>(9,038,313.00)</u>	2,707,205.41

Taxes that are not available to pay for current period expenditures are deferred in the funds. 997,522.43

Long-term liabilities, and related accrued interest, are not due and payable in the current period and therefore are not reported in the funds.

Bonds payable	\$	(43,980,000.00)	
Accrued interest payable		(637,400.00)	
Capital leases payable		(3,617,011.99)	
Compensated absences payable		(200,293.89)	
Unamortized bond premiums		(4,573,259.10)	
Revenue bonds		<u>(86,800.03)</u>	<u>(53,094,765.01)</u>

Net position of governmental activities (Exhibit "A") \$ 19,237,455.31

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JACKSON COUNTY BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
YEAR ENDED JUNE 30, 2019

	GENERAL FUND	CAPITAL PROJECTS FUND
<u>REVENUES</u>		
Property Taxes	\$ 34,838,013.07	\$ -
Sales Taxes	1,206,828.32	7,818,444.87
State Funds	42,375,700.08	-
Federal Funds	6,464,259.93	-
Charges for Services	2,108,017.11	-
Investment Earnings	330,551.13	201,101.91
Miscellaneous	1,186,541.54	-
	<u>88,509,911.18</u>	<u>8,019,546.78</u>
<u>EXPENDITURES</u>		
Current		
Instruction	52,157,690.44	327,930.00
Support Services		
Pupil Services	2,428,173.30	-
Improvement of Instructional Services	3,089,240.70	-
Educational Media Services	1,054,648.44	-
General Administration	1,250,332.99	5,430.00
School Administration	4,462,892.93	-
Business Administration	692,211.31	37,695.44
Maintenance and Operation of Plant	6,189,791.64	-
Student Transportation Services	6,399,609.12	4,700,775.00
Central Support Services	2,003,168.34	-
Other Support Services	539,823.92	-
Enterprise Operations	515,979.36	-
Community Services	356,797.89	-
Food Services Operation	4,138,083.13	-
Capital Outlay	-	9,127,807.66
Debt Services		
Principal	-	1,054,371.37
Dues and Fees	-	-
Interest	-	17,875.55
	<u>85,278,443.51</u>	<u>15,271,885.02</u>
Revenues over (under) Expenditures	<u>3,231,467.67</u>	<u>(7,252,338.24)</u>
<u>OTHER FINANCING SOURCES</u>		
Capital Leases	-	4,587,890.00
<u>SPECIAL ITEM</u>		
Proceeds from Sale of Land	-	21,700.00
Net Change in Fund Balances	<u>3,231,467.67</u>	<u>(2,642,748.24)</u>
Fund Balances - Beginning	<u>13,616,791.88</u>	<u>10,901,136.10</u>
Fund Balances - Ending	<u>\$ 16,848,259.55</u>	<u>\$ 8,258,387.86</u>

EXHIBIT "E"

DEBT SERVICE FUND	NONMAJOR GOVERNMENTAL FUND	TOTAL
\$ 5,132,820.50	\$ -	\$ 39,970,833.57
207,216.75	-	9,232,489.94
-	-	42,375,700.08
-	-	6,464,259.93
-	-	2,108,017.11
117,326.79	34.59	649,014.42
-	-	1,186,541.54
<u>5,457,364.04</u>	<u>34.59</u>	<u>101,986,856.59</u>
-	-	52,485,620.44
-	-	2,428,173.30
-	-	3,089,240.70
-	-	1,054,648.44
-	-	1,255,762.99
-	-	4,462,892.93
-	-	729,906.75
-	-	6,189,791.64
-	-	11,100,384.12
-	-	2,003,168.34
-	-	539,823.92
-	-	515,979.36
-	-	356,797.89
-	-	4,138,083.13
-	-	9,127,807.66
5,360,000.00	-	6,414,371.37
3,625.00	-	3,625.00
2,180,200.00	-	2,198,075.55
<u>7,543,825.00</u>	<u>-</u>	<u>108,094,153.53</u>
<u>(2,086,460.96)</u>	<u>34.59</u>	<u>(6,107,296.94)</u>
<u>-</u>	<u>-</u>	<u>4,587,890.00</u>
<u>-</u>	<u>-</u>	<u>21,700.00</u>
<u>(2,086,460.96)</u>	<u>34.59</u>	<u>(1,497,706.94)</u>
<u>6,140,821.99</u>	<u>69,291.77</u>	<u>30,728,041.74</u>
<u>\$ 4,054,361.03</u>	<u>\$ 69,326.36</u>	<u>\$ 29,230,334.80</u>

JACKSON COUNTY BOARD OF EDUCATION
 RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF
 REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
 TO THE STATEMENT OF ACTIVITIES
 JUNE 30, 2019

EXHIBIT "F"

Net change in fund balances total governmental funds (Exhibit "E") \$ (1,497,706.94)

Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of capital assets is allocated over their estimated useful lives as depreciation expense.

Capital outlay	\$	15,148,456.41	
Depreciation expense		<u>(5,274,411.90)</u>	9,874,044.51

The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, donations, and disposals) is to decrease net position. (52,312.66)

Taxes reported in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds. 232,653.57

The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts and the difference between the carrying value of refunded debt and the acquisition cost of refunded debt when debt is first issued. These amounts are deferred and amortized in the Statement of Activities.

Capital leases issued	\$	(4,587,890.00)	
Bond principal retirements		5,360,000.00	
Capital lease payments		970,878.01	
Revenue bond payments		<u>83,493.37</u>	1,826,481.38

District pension contributions are reported as expenditures in the governmental funds when made. However, they are reported as deferred outflows of resources in the Statement of Net Position because the reported net pension/OPEB liability is measured a year before the District's report date. Pension/OPEB expense, which is the change in the net pension/OPEB liability adjusted for changes in deferred outflows and inflows of resources related to pensions/OPEB, is reported in the Statement of Activities.

Pension expense	\$	3,931,922.68	
OPEB expense		<u>289,272.00</u>	4,221,194.68

Some items reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.

Accrued interest on issuance of bonds	\$	89,333.33	
Compensated absences		9,935.49	
Amortization of bond premiums		795,349.40	
Amortization of deferred loss on refunding of bonds		<u>(524,806.72)</u>	<u>369,811.50</u>

Change in net position of governmental activities (Exhibit "B") \$ 14,974,166.04

JACKSON COUNTY BOARD OF EDUCATION
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
JUNE 30, 2019

EXHIBIT "G"

	<u>AGENCY FUNDS</u>
<u>ASSETS</u>	
Cash and Cash Equivalents	\$ <u>516,991.56</u>
<u>LIABILITIES</u>	
Funds Held for Others	\$ <u>516,991.56</u>

NOTE 1: DESCRIPTION OF SCHOOL DISTRICT AND REPORTING ENTITY

REPORTING ENTITY

The Jackson County Board of Education (School District) was established under the laws of the State of Georgia and operates under the guidance of a board elected by the voters and a Superintendent appointed by the Board. The School District is organized as a separate legal entity and has the power to levy taxes and issue bonds. Its budget is not subject to approval by any other entity. Accordingly, the School District is a primary government and consists of all the organizations that compose its legal entity.

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying financial statements of the School District have been prepared in conformity with generally accepted accounting principles (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB). GASB is the accepted standard-setting body for governmental accounting and financial reporting principles. The most significant of the School District's accounting policies are described below.

BASIS OF PRESENTATION

The School District's basic financial statements are collectively comprised of the government-wide financial statements, fund financial statements and notes to the basic financial statements. The government-wide statements focus on the School District as a whole, while the fund financial statements focus on major funds. Each presentation provides valuable information that can be analyzed and compared between years and between governments to enhance the information's usefulness.

GOVERNMENT-WIDE STATEMENTS:

The Statement of Net Position and the Statement of Activities display information about the financial activities of the overall School District, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions.

The Statement of Net Position presents the School District's non-fiduciary assets and liabilities, with the difference reported as net position. Net position is reported in three categories as follows:

1. **Net investment in capital assets** consists of the School District's total investment in capital assets, net of accumulated depreciation, and reduced by outstanding debt obligations related to those capital assets. To the extent debt has been incurred but not yet expended for capital assets, such amounts are not included as a component of net investment in capital assets.
2. **Restricted net position** consists of resources for which the School District is legally or contractually obligated to spend in accordance with restrictions imposed by external third parties or imposed by law through constitutional provisions or enabling legislation.
3. **Unrestricted net position** consists of resources not meeting the definition of the two preceding categories. Unrestricted net position often has constraints on resources imposed by management which can be removed or modified.

The Statement of Activities presents a comparison between direct expenses and program revenues for each function of the School District's governmental activities.

Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expenses (expenses of the School District related to the administration and support of the School District's programs, such as office and maintenance personnel and accounting) are not allocated to programs.

Program revenues include (a) charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

FUND FINANCIAL STATEMENTS

The fund financial statements provide information about the School District's funds, including fiduciary funds. Eliminations have been made to minimize the double counting of internal activities. Separate financial statements are presented for governmental and fiduciary funds. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as nonmajor funds.

The School District reports the following major governmental funds:

- The general fund is the School District's primary operating fund. It accounts for and reports all financial resources not accounted for and reported in another fund.
- The capital projects fund accounts for and reports financial resources including Education Special Purpose Local Option Sales Tax (ESPLOST) that are restricted, committed or assigned for capital outlay expenditures, including the acquisition or construction of capital facilities and other capital assets.
- The debt service fund accounts for and reports financial resources that are restricted, committed, or assigned including taxes (property and sales) legally restricted for the payment of general long-term principal and interest.

The School District reports the following nonmajor governmental fund type:

- Permanent Fund accounts for and reports financial resources that are legally restricted to the extent that only earnings and no principal may be used for purposes that support the reporting government or its citizenry.

The School District reports the following fiduciary fund type:

- Agency funds are used to report resources held by the School District in a purely custodial capacity (assets equal liabilities) and do not involve measurement of results of operations.

BASIS OF ACCOUNTING

The basis of accounting determines when transactions are reported on the financial statements. The government-wide and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the School District gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, sales taxes, grants and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from sales taxes is recognized in the fiscal year in which the underlying transaction (sale) takes place. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The School District uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain governmental functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The School District considers all revenues reported in the governmental funds to be

available if they are collected within sixty days after year-end. The School District considers all intergovernmental revenues to be available if they are collected within 120 days after year-end. Property taxes, sales taxes and interest are considered to be susceptible to accrual. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt and compensated absences, which are recognized as expenditures to the extent they have matured. Capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term liabilities and acquisitions under capital leases are reported as other financing sources.

The School District funds certain programs by a combination of specific cost-reimbursement grants, categorical grants, and general revenues. Thus, when program costs are incurred, there are both restricted and unrestricted net assets available to finance the program. It is the School District's policy to first apply grant resources to such programs, followed by cost-reimbursement grants, then general revenues.

NEW ACCOUNTING PRONOUNCEMENTS

In fiscal year 2019, the School District adopted Governmental Accounting Standards Board (GASB) Statement No. 83, *Certain Asset Retirement Obligations*. This statement addresses accounting and financial reporting for certain asset retirement obligations (AROs). An ARO is a legally enforceable liability associated with the retirement of a tangible capital asset. A government that has legal obligations to perform future asset retirement activities related to its tangible capital assets should recognize a liability based on the guidance in this statement. The adoption of this statement did not have an impact on the School District's financial statement.

In fiscal year 2019, the School District adopted Governmental Accounting Standards Board (GASB) Statement No. 88, *Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements*. The primary objective of this statement is to improve the information that is disclosed in notes to government financial statements related to debt, including direct borrowings and direct placements. It also clarifies which liabilities governments should include when disclosing information related to debt. The School District included additional information in the long-term liabilities note disclosure.

CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist of cash on hand, demand deposits, investments in the State of Georgia local government investment pool (Georgia Fund 1) and short-term investments with original maturities of three months or less from the date of acquisition in authorized financial institutions. Official Code of Georgia Annotated (O.C.G.A.) §45-8-14 authorizes the School District to deposit its funds in one or more solvent banks, insured Federal savings and loan associations or insured chartered building and loan associations.

INVESTMENTS

The School District can invest its funds as permitted by O.C.G.A. §36-83-4. In selecting among options for investment or among institutional bids for deposits, the highest rate of return shall be the objective, given equivalent conditions of safety and liquidity.

Investments made by the School District in nonparticipating interest-earning contracts (such as certificates of deposit) and repurchase agreements are reported at cost. Participating interest-earning contracts and money market investments with a maturity at purchase of one year or less are reported at amortized cost. All other investments are reported at fair value.

For accounting purposes, certificates of deposit are classified as investments if they have an original maturity greater than three months when acquired.

RECEIVABLES

Receivables consist of amounts due from property and sales taxes, grant reimbursements due on Federal, State or other grants for expenditures made but not reimbursed and other receivables disclosed from information available. Receivables are recorded when either the asset or revenue recognition criteria has been met. Receivables recorded on the basic financial statements do not include any amounts which would necessitate the need for an allowance for uncollectible receivables.

INVENTORIES

Food Inventories

On the basic financial statements, inventories of donated food commodities used in the preparation of meals are reported at their Federally assigned value and purchased foods inventories are reported at cost (calculated on the first-in, first-out basis). The School District uses the consumption method to account for inventories whereby donated food commodities are recorded as an asset and as revenue when received, and expenses/expenditures are recorded as the inventory items are used. Purchased foods are recorded as an asset when purchased and expenses/expenditures are recorded as the inventory items are used.

PREPAID ITEMS

Payments made to vendors for services that will benefit future accounting periods are recorded as prepaid items, in both the government-wide and governmental fund financial statements.

RESTRICTED ASSETS

Certain resources set aside for repayment of debt are classified as restricted assets on the Statement of net position because their use is limited by applicable debt statutes, e.g. Rutland Center revenue bonds.

CAPITAL ASSETS

On the government-wide financial statements, capital assets are recorded at cost where historical records are available and at estimated historical cost based on appraisals or deflated current replacement cost where no historical records exist. Donated capital assets are recorded at the acquisition value on the date donated. The cost of normal maintenance and repairs that do not add to the value of assets or materially extend the useful lives of the assets is not capitalized. The School District does not capitalize book collections or works of art.

Capital acquisition and construction are recorded as expenditures in the governmental fund financial statements at the time of purchase (including ancillary charges), and the related assets are reported as capital assets in the governmental activities' column in the government-wide financial statements.

Depreciation is computed using the straight-line for all assets, except land, and is used to allocate the actual or estimated historical cost of capital assets over estimated useful lives.

Capitalization thresholds and estimated useful lives of capital assets reported in the government-wide statements are as follows:

		Capitalization Policy	Estimated Useful Life
Land		ALL	N/A
Land Improvements	\$	5,000.00	20 years
Buildings and Improvements	\$	5,000.00	15 to 50 years
Equipment	\$	5,000.00	5 to 20 years
Intangible Assets	\$	20,000.00	20 years
Software	\$	200,000.00	10 years

DEFERRED OUTFLOWS/INFLOWS OF RESOURCES

In addition to assets, the statement of financial position will report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of resources that applies to a future period(s) and therefore will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statement of financial position will report a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of resources that applies to a future period(s) and therefore will not be recognized as an inflow of resources (revenue) until that time.

COMPENSATED ABSENCES

Compensated absences payable consists of vacation leave employees earned based on services already rendered.

Vacation leave of 10 days is awarded on a fiscal year basis to all full-time personnel employed on a twelve-month basis. No other employees are eligible to earn vacation leave. Vacation leave not utilized during the fiscal year may be carried over to the next fiscal year, providing such vacation leave does not exceed 20 days. Upon terminating employment, the School District pays all unused and unforfeited vacation benefits to employees. Accordingly, vacation benefits are accrued as a liability in the government-wide financial statements. A liability for these amounts is reported in the governmental fund financial statements only if they have matured, for example, as a result of employee resignations and retirements by fiscal-year end.

Members of the Teachers Retirement System of Georgia (TRS) may apply unused sick leave toward early retirement. The liability for early retirement will be borne by TRS rather than by the individual School Districts. Otherwise, sick leave does not vest with the employee, and no liability is reported in the School District's financial statements.

LONG-TERM LIABILITIES AND BOND DISCOUNTS/PREMIUMS

In the School District's government-wide financial statements, outstanding debt is reported as liabilities. Bond premiums and discounts and the difference between the reacquisition price and the net carrying value of refunded debt are deferred and amortized over the life of the bonds using the straight-line method. To conform to generally accepted accounting principles, bond premiums and discounts should be amortized using the effective interest method. The effect of this deviation is deemed to be immaterial to the fair presentation of the basic financial statements. Bond issuance costs are recognized as an outflow of resources in the fiscal year in which the bonds are issued.

In the governmental fund financial statements, the School District recognizes the proceeds of debt and premiums as other financing sources of the current period. Bond issuance costs are reported as debt service expenditures.

PENSIONS

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the pension plan's fiduciary net position and additions to/deductions from the plan's fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB)

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the Georgia School Employees Postemployment Benefit Fund (School OPEB Fund) and additions to/deductions from School OPEB Fund fiduciary net position have been determined on the same basis as they are reported by School OPEB Fund. For this purpose, benefit payments are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

FUND BALANCES

Fund balance for governmental funds is reported in classifications that comprise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in those funds can be spent.

The School District's fund balances are classified as follows:

Nonspendable consists of resources that cannot be spent either because they are in a nonspendable form or because they are legally or contractually required to be maintained intact.

Restricted consists of resources that can be used only for specific purposes pursuant constraints either (1) externally imposed by creditors, grantors, contributors, or laws and regulations of other governments or (2) imposed by law through constitutional provisions or enabling legislation.

Committed consists of resources that can be used only for specific purposes pursuant to constraints imposed by formal action of the Board. The Board is the School District's highest level of decision-making authority, and the formal action that is required to be taken to establish, modify, or rescind a fund balance commitment is a resolution approved by the Board. Committed fund balance also should incorporate contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned consists of resources constrained by the School District's intent to be used for specific purposes but are neither restricted nor committed. The intent should be expressed by (1) the Board or (2) the budget or finance committee, or the Superintendent, or designee, to assign amounts to be used for specific purposes.

Unassigned consists of resources within the general fund not meeting the definition of any aforementioned category. The general fund should be the only fund that reports a positive unassigned fund balance amount. In other governmental funds, it may be necessary to report a negative unassigned fund balance.

USE OF ESTIMATES

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

PROPERTY TAXES

The Jackson County Board of Commissioners adopted the property tax levy for the 2018 tax digest year (calendar year) on October 16, 2018 (levy date) based on property values as of January 1, 2018. Taxes were due on December 20, 2018 (lien date). Taxes collected within the current fiscal year or within 60 days after year-end on the 2018 tax digest are reported as revenue in the governmental funds for fiscal year 2019. The Jackson County Board of Commissioners bills and collects the property taxes for the School District, withholds 2.00% of taxes collected as a fee for tax collection and remits the balance of taxes collected to the School District. Property tax revenues, at the fund reporting level, during the fiscal year ended June 30, 2019, for maintenance and operations amounted to \$32,791,345.18 and for school bonds amounted to \$4,885,514.65.

Tax millage rates levied for the 2018 tax year (calendar year) for the School District were as follows (a mill equals \$1 per thousand dollars of assessed value):

School Operations	18.858 mills
School Bonds	<u>2.700 mills</u>
	<u>21.558 mills</u>

Additionally, Title Ad Valorem Tax revenues, at the fund reporting level, amounted to \$2,256,185.96 during fiscal year ended June 30, 2019.

SALES TAXES

Education Special Purpose Local Option Sales Tax (ESPLOST), at the fund reporting level, during the year amounted to \$7,818,444.87 and is to be used for capital outlay for educational purposes or debt service. This sales tax was authorized by local referendum and the sales tax must be re-authorized at least every five years.

NOTE 3: BUDGETARY DATA

The budget is a complete financial plan for the School District's fiscal year and is based upon careful estimates of expenditures together with probable funding sources. The budget is legally adopted each year for the general fund. There is no statutory prohibition regarding over expenditure of the budget at any level. The budget for all governmental funds, except the various school activity (principal) accounts and Child Nutrition Cluster accounts, is prepared and adopted by fund and function. The legal level of budgetary control was established by the Board at the aggregate function level. The budget for the general fund was prepared in accordance with accounting principles generally accepted in the United States of America.

The budgetary process begins with the School District's administration presenting an initial budget for the Board's review. The administration makes revisions as necessary based on the Board's guidelines, and a tentative budget is approved. After approval of this tentative budget by the Board, such budget is advertised at least once in a newspaper of general circulation in the locality, as well as the School District's website. At the next regularly scheduled meeting of the Board after advertisement, the Board receives comments on the tentative budget, makes revisions as necessary and adopts a final budget. The approved budget is then submitted, in accordance with provisions of O.C.G.A. §20-2-167(c), to the Georgia Department of Education. The Board may increase or decrease the budget at any time during the year. All unexpended budget authority lapses at fiscal year-end.

The Superintendent has the authority to amend the budget without Board approval. Financial statements are presented to the Board monthly for review, discussion and approval of actual revenues, expenditures and changes in fund balances as compared to the budget balances.

See the General Fund Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget to Actual in the Supplementary Information Section for a detail of any over/under expenditures during the fiscal year under review.

NOTE 4: DEPOSITS AND INVESTMENTS

COLLATERALIZATION OF DEPOSITS

O.C.G.A. § 45-8-12 provides that there shall not be on deposit at any time in any depository for a time longer than ten days a sum of money which has not been secured by surety bond, by guarantee of insurance, or by collateral. The aggregate of the face value of such surety bond and the market value of securities pledged shall be equal to not less than 110% of the public funds being secured after the deduction of the amount of deposit insurance. If a depository elects the pooled method (O.C.G.A. § 45-8-13.1) the aggregate of the market value of the securities pledged to secure a pool of public funds shall be not less than 110% of the daily pool balance.

Acceptable security for deposits consists of any one of or any combination of the following:

- (1) Surety bond signed by a surety company duly qualified and authorized to transact business within the State of Georgia,
- (2) Insurance on accounts provided by the Federal Deposit Insurance Corporation,
- (3) Bonds, bills, notes, certificates of indebtedness or other direct obligations of the United States or of the State of Georgia,
- (4) Bonds, bills, notes, certificates of indebtedness or other obligations of the counties or municipalities of the State of Georgia,
- (5) Bonds of any public authority created by the laws of the State of Georgia, providing that the statute that created the authority authorized the use of the bonds for this purpose,
- (6) Industrial revenue bonds and bonds of development authorities created by the laws of the State of Georgia, and
- (7) Bonds, bills, notes, certificates of indebtedness, or other obligations of a subsidiary corporation of the United States government, which are fully guaranteed by the United States government both as to principal and interest or debt obligations issued by or securities guaranteed by the Federal Land Bank, the Federal Home Loan Bank, the Federal Intermediate Credit Bank, the Central Bank for Cooperatives, the Farm Credit Banks, the Federal Home Loan Mortgage Association, and the Federal National Mortgage Association.

The School District participates in the State's Secure Deposit Program (SDP), a multi-bank pledging pool. The SDP requires participating banks that accept public deposits in Georgia to operate under the policy and procedures of the program. The Georgia Office of State Treasurer (OST) sets the collateral requirements and pledging level for each covered depository. There are four tiers of collateralization levels specifying percentages of eligible securities to secure covered Deposits: 25%, 50%, 75%, and 110%. The SDP also provides for collateral levels to be increased in amount of up to 125% if economic or financial conditions warrant. The program lists the types of eligible collateral. The OST approves authorized custodians.

In accordance with the SDP, if a covered depository defaults, losses to public depositors are first satisfied with any applicable insurance, followed by demands of payment under any letters of credit or sale of the covered depository's collateral. If necessary, any remaining losses are to be satisfied by assessments made against the other participating covered depositories. Therefore, for disclosure purposes, all deposits of the SDP are considered to be fully collateralized.

CATEGORIZATION OF DEPOSITS

Custodial credit risk is the risk that in the event of a bank failure, the School District's deposits may not be returned to it. The School District does not have a deposit policy for custodial credit risk. At June 30, 2019, the School District had deposits with a carrying amount of \$30,837,509.74, and a bank balance of \$32,703,027.41. The bank balances insured by Federal depository insurance were

\$1,284,627.48 and the bank balances collateralized with securities held by the pledging financial institution's trust department or agent in the School District's name were \$552,444.31. The bank balances included in the State's Secure Deposit Program (SDP) were \$30,865,955.62.

CATEGORIZATION OF INVESTMENTS

At June 30, 2019, the School District had the following investments:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Investment Maturity</u> <u>Less Than 1 Year</u>
Bond Mutual Funds	\$ <u>91,166.15</u>	\$ <u>91,166.15</u>

Fair Value of Investments

The School District measures and records its investments using fair value measurement guidelines established by generally accepted accounting principles. These guidelines recognize a three-tiered fair value hierarchy, as follows:

- Level 1: Quoted prices for identical investments in active markets;
- Level 2: Observable inputs other than quoted market prices; and,
- Level 3: Unobservable inputs.

At June 30, the School District had the following investments by fair value level:

Bond Mutual funds of \$91,166.15 are valued using market observable information for identical or similar instruments in the market. (Level 1 inputs)

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates of debt investment will adversely affect the fair value of an investment. The School District does not have a formal policy for managing interest rate risk.

Custodial Credit Risk

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, the School District will not be able to recover the value of the investment or collateral securities that are in the possession of an outside party. The School District does not have a formal policy for managing custodial credit risk.

At June 30, 2019, \$91,166.15 of the School District's applicable investments were held by the investment's counterparty, not in the School District's name.

Credit Quality Risk

Credit quality risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. State law limits investments to those prescribed O.C.G.A. §36-83-4. The School District does not have a formal policy that would further limit its investment choices or one that addresses credit risk.

As discussed above, \$91,166.15 is invested in Bond Mutual Funds, which are rated as AAA for credit quality risks.

NOTE 5: RESTRICTED ASSETS

The restricted assets represent the investment balance, totaling \$91,166.15 for the Rutland Center Revenue Bonds.

JACKSON COUNTY BOARD OF EDUCATION
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NOTE 6: CAPITAL ASSETS

The following is a summary of changes in the capital assets for governmental activities during the fiscal year:

	Balances July 1, 2018	Adjustments	Restated Balances July 1, 2018	Increases	Decreases	Balances June 30, 2019
Governmental Activities						
Capital Assets, Not Being Depreciated:						
Land	\$ 7,504,154.56	\$ -	\$ 7,504,154.56	\$ -	\$ 1,000.00	\$ 7,503,154.56
Construction in Progress	6,176,427.99	-	6,176,427.99	9,619,785.88	1,691,066.32	14,105,147.55
Total Capital Assets Not Being Depreciated	13,680,582.55	-	13,680,582.55	9,619,785.88	1,692,066.32	21,608,302.11
Capital Assets Being Depreciated						
Buildings and Improvements	174,464,830.79	(20,316.96)	174,444,513.83	970,555.50	53,669.71	175,361,399.62
Equipment	16,751,968.57	34,678.48	16,786,647.05	5,650,883.52	654,095.59	21,783,434.98
Land Improvements	4,174,970.20	(14,361.52)	4,160,608.68	598,297.83	-	4,758,906.51
Less Accumulated Depreciation for:						
Buildings and Improvements	52,456,009.43	(372,367.56)	52,083,641.87	3,976,464.25	45,910.25	56,014,195.87
Equipment	11,590,156.26	233,778.65	11,823,934.91	1,148,348.18	610,542.39	12,361,740.70
Land Improvements	2,687,656.52	(26,035.40)	2,661,621.12	149,599.47	-	2,811,220.59
Total Capital Assets, Being Depreciated, Net	128,657,947.35	164,624.31	128,822,571.66	1,945,324.95	51,312.66	130,716,583.95
Governmental Activities Capital Assets - Net	\$ 142,338,529.90	\$ 164,624.31	\$ 142,503,154.21	\$ 11,565,110.83	\$ 1,743,378.98	\$ 152,324,886.06

Current year depreciation expense by function is as follows:

Instruction	\$ 3,813,675.09
Support Services	
Pupil Services	\$ 51,620.80
Improvements of Instructional Services	1,397.60
General Administration	39,008.90
School Administration	95,458.34
Business Administration	8,437.08
Maintenance and Operation of Plant	181,087.33
Student Transportation Services	649,918.37
Central Support Services	335,856.56
Food Services	97,951.83
	<u>1,362,784.98</u>
	<u>\$ 5,274,411.90</u>

JACKSON COUNTY BOARD OF EDUCATION
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EXHIBIT "H"

NOTE 7: LONG-TERM LIABILITIES

The changes in long-term liabilities during the fiscal year for governmental activities were as follows:

	Governmental Activities					
	Balance				Balance	Due Within One
	July 1, 2018	Additions	Deductions	June 30, 2019	Year	
General Obligation (G.O.) Bonds	\$ 49,340,000.00	\$ -	\$ 5,360,000.00	\$ 43,980,000.00	\$ 5,875,000.00	
Unamortized Bond Premiums	5,368,608.50	-	795,349.40	4,573,259.10	795,349.40	
Capital Leases	-	4,587,890.00	970,878.01	3,617,011.99	867,144.01	
Revenue Bonds	170,293.40	-	83,493.37	86,800.03	86,800.03	
Compensated Absences(1)	210,229.38	327,076.27	337,011.76	200,293.89	133,574.28	
	<u>\$ 55,089,131.28</u>	<u>\$ 4,914,966.27</u>	<u>\$ 7,546,732.54</u>	<u>\$ 52,457,365.01</u>	<u>\$ 7,757,867.72</u>	

(1) The portion of compensated absences due within one year has been determined to be immaterial to the basic financial statements.

In the event that the School District would default on their G.O. bond principal and interest payments, the underwriter or beneficial owner may take actions (including court orders) to cause the School District to comply with its obligations, and the cost to the School District to perform its obligations would be paid solely from funds lawfully available for this purpose.

Additional security is provided by the State of Georgia Intercept Program, for which in the event of default or untimely payments, pursuant to §O.C.G.A. 20-2-170, the State Board will transfer amounts from any state appropriation to the Debt Service Account Custodian necessary for the payment of debt.

GENERAL OBLIGATION DEBT OUTSTANDING

The School District's bonded debt consists of general obligation bonds that are generally noncallable with interest payable semiannually. Bond proceeds primarily pay for acquiring or constructing capital facilities. The School District repays general obligation bonds from voter-approved property taxes. General obligation bonds are direct obligations and pledge the full faith and credit of the School District.

General obligation bonds currently outstanding are as follows:

Description	Interest Rates	Issue Date	Maturity Date	Amount Issued	Amount Outstanding
General Government - Refunding - Series 2012	3% - 5%	5/10/2012	3/1/2025	\$ 58,525,000.00	\$ 43,980,000.00

The following schedule details debt service requirements to maturity for the School District's total general obligation bonds payable:

Fiscal Year Ended June 30:	General Obligation Debt		Unamortized Bond
	Principal	Interest	Premium
2020	\$ 5,875,000.00	\$ 1,912,200.00	\$ 795,349.40
2021	6,365,000.00	1,708,950.00	795,349.40
2022	6,900,000.00	1,518,000.00	795,349.40
2023	7,545,000.00	1,242,000.00	795,349.40
2024	8,260,000.00	864,750.00	795,349.40
2025	9,035,000.00	451,750.00	596,512.10
Total Principal and Interest	<u>\$ 43,980,000.00</u>	<u>\$ 7,697,650.00</u>	<u>\$ 4,573,259.10</u>

JACKSON COUNTY BOARD OF EDUCATION
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REVENUE BONDS

The School District entered into a contract with the Northeast Georgia Regional Educational Service Agency, dated June 1, 2006, for the issuance of revenue bonds to provide funds for construction and subsequent lease of the Rutland Center located in Athens, Georgia. This facility was built through the sale of bonds, retirement of which was pledged by funds from various local school districts in the area. Under terms of the agreement, the various School Districts pledged funds annually to retire the bonds as they become due. The obligation of the School District is absolute and unconditional so long as any of the bonds remain outstanding. Under the contract, the School District will exercise its power of taxation to the extent necessary to pay the amounts required to be paid by the contract.

The following is a schedule of total revenue bond payments:

Fiscal Year Ended June 30:	Principal	Interest
2020	\$ <u>86,800.03</u>	\$ <u>3,610.88</u>

CAPITAL LEASES

The School District has acquired buses under the provisions of various long-term lease agreements classified as capital leases for accounting purposes because they provide for a bargain purchase option or a transfer of ownership by the end of the lease term.

The following assets were acquired through capital leases and are reflected in the capital asset note at fiscal year-end:

	Governmental Activities
Equipment	\$ 4,587,890.00
Less: Accumulated Depreciation	458,789.00
	\$ 4,129,101.00

During the current fiscal year, the School District entered into a lease agreement as lessee for financing the acquisition of buses at a cost of \$4,587,890.00. This lease qualifies as a capital lease for accounting purposes, and, therefore, has been recorded at the present value of the future minimum lease payments as of the date of inception.

Capital leases currently outstanding are as follows:

Purpose	Interest Rates	Issue Date	Maturity Date	Amount Issued	Amount Outstanding
Buses - 72 Passenger	3.54%	8/31/2018	11/15/2022	\$ 4,086,225.00	\$ 3,221,201.70
Buses - Lift Units	3.54%	8/31/2018	11/15/2022	501,665.00	395,810.29
				\$ 4,587,890.00	\$ 3,617,011.99

JACKSON COUNTY BOARD OF EDUCATION
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The following is a schedule of total capital lease payments:

<u>Fiscal Year Ended June 30:</u>	<u>Principal</u>	<u>Interest</u>
2020	\$ 867,144.01	\$ 115,149.99
2021	884,948.68	97,345.32
2022	916,275.85	66,018.15
2023	<u>948,643.45</u>	<u>33,650.55</u>
Total Principal and Interest	<u>\$ 3,617,011.99</u>	<u>\$ 312,164.01</u>

COMPENSATED ABSENCES

Compensated absences represent obligations of the School District relating to employees' rights to receive compensation for future absences based upon service already rendered. This obligation relates only to vesting accumulating leave in which payment is probable and can be reasonably estimated. Typically, the general fund is the fund used to liquidate this long-term debt. The School District uses the vesting method to compute compensated absences.

NOTE 8: RISK MANAGEMENT

INSURANCE

Commercial Insurance

The School District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors or omissions; job related illness or injuries to employees; and natural disasters. The School District carries commercial insurance for these risks. Settled claims resulting from these insured risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

UNEMPLOYMENT COMPENSATION

The School District is self-insured with regard to unemployment compensation claims. Claims are accounted for within the same fund that the employee's salary and benefits are paid. The School District accounts for claims with expenses/expenditures and liabilities being reported when it is probable that a loss has occurred, and the amount of that loss can be reasonably estimated.

Changes in the unemployment compensation claims liability during the last two fiscal years are as follows:

	<u>Beginning of Year Liability</u>	<u>Claims and Changes in Estimates</u>	<u>Claims Paid</u>	<u>End of Year Liability</u>
2018	\$ -	\$ 3,020.82	\$ 3,020.82	\$ -
2019	\$ -	\$ 1,793.55	\$ 1,793.55	\$ -

SURETY BOND

The School District purchased a surety bond to provide additional insurance coverage as follows:

<u>Position Covered</u>	<u>Amount</u>
Superintendent	\$ 50,000.00

JACKSON COUNTY BOARD OF EDUCATION
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NOTE 9: FUND BALANCE CLASSIFICATION DETAILS

The School District's financial statements include the following amounts presented in the aggregate at June 30, 2019:

Nonspendable			
Inventories	\$	107,067.89	
Permanent Funds Principal		25,000.00	
Prepaid Assets		483,466.47	\$ 615,534.36
Restricted			
Continuation of Federal Programs	\$	747,318.50	
Capital Projects		8,167,221.70	
Debt Service		4,145,527.19	
Permanent Funds		44,326.36	13,104,393.75
Assigned			
School Activity Accounts			774,744.00
Unassigned			14,735,662.69
Fund Balance, June 30, 2019			\$ 29,230,334.80

When multiple categories of fund balance are available for expenditure, the School District will start with the most restricted category and spend those funds first before moving down to the next category with available funds.

NOTE 10: BROADBAND SPECTRUM LEASE

Effective October 1, 2008, the School District entered into a 30-year lease agreement with Sprint/Clearwire for the lease of excess spectrum capacity on Education Broadband Service licenses currently held by School District. These licenses were granted to the School District by the Federal Communications Commission. The lease agreement requires monthly lease payments over the term of the lease, of which \$2,700.00 was recognized during fiscal year 2019 as a general revenue on the Statement of Activities.

NOTE 11: SIGNIFICANT COMMITMENTS

COMMITMENTS UNDER CONSTRUCTION CONTRACTS

The following is an analysis of significant outstanding construction or renovation contracts executed by the School District as of June 30, 2019, together with funding available:

Project	Unearned Executed Contracts (1)	Payments through June 30, 2019 (2)	Funding Available From State (1)
18-678-006	\$ -	\$ 337,085.48	\$ 63,207.00
18-678-008	-	316,230.70	80,822.00
19-678-001	-	7,755,931.48	1,546,005.00
20-678-001	11,790,587.59	3,218,751.59	11,550,688.00
	\$ 11,790,587.59	\$ 11,627,999.25	\$ 13,240,722.00

- (1) The amounts described are not reflected in the basic financial statements.
- (2) Payments include contracts and retainages payable at year end.

OPERATING LEASES

The School District leases copiers and postage machines under the provisions of one or more long-term lease agreements classified as operating leases for accounting purposes. Rental expenditures under the terms of the operating leases(s) totaled \$24,456.48 for governmental activities for the year ended June 30, 2019. The following future minimum lease payments were required under operating leases at June 30, 2019:

Year Ending	Governmental Funds
2020	\$ 19,667.52
2021	11,601.60
2022	11,601.60
2023	2,460.12
Total	\$ 45,330.84

NOTE 12: SIGNIFICANT CONTINGENT LIABILITIES

FEDERAL GRANTS

Amounts received or receivable principally from the Federal government are subject to audit and review by grantor agencies. This could result in requests for reimbursement to the grantor agency for any costs which are disallowed under grant terms. Any disallowances resulting from the grantor audit may become a liability of the School District. However, the School District believes that such disallowances, if any, will be immaterial to its overall financial position.

LITIGATION

The School District is a defendant in various legal proceedings pertaining to matters incidental to the performance of routine School District operations. The ultimate disposition of these proceedings is not presently determinable but is not believed to have a material adverse effect on the financial condition of the School District.

NOTE 13: OTHER POST-EMPLOYMENT BENEFITS (OPEB)

GEORGIA SCHOOL PERSONNEL POST-EMPLOYMENT HEALTH BENEFIT FUND

Plan Description: Certified teachers and non-certified public school employees of the School District as defined in §20-2-875 of the Official Code of Georgia Annotated (O.C.G.A.) are provided OPEB through the School OPEB Fund - a cost-sharing multiple-employer defined benefit postemployment healthcare plan, reported as an employee trust fund and administered by a Board of Community Health (Board). Title 20 of the O.C.G.A. assigns the authority to establish and amend the benefit terms of the group health plan to the Board.

Benefits Provided: The School OPEB Fund provides healthcare benefits for retirees and their dependents due under the group health plan for public school teachers, including librarians, other certified employees of public schools, regional educational service agencies and non-certified public school employees. Retiree medical eligibility is attained when an employee retires and is immediately eligible to draw a retirement annuity from Employees' Retirement System (ERS), Georgia Judicial Retirement System (JRS), Legislative Retirement System (LRS), Teachers Retirement System (TRS) or Public School Employees Retirement System (PSERS). If elected, dependent coverage starts on the same day as retiree coverage. Medicare-eligible retirees are offered Standard and Premium Medicare Advantage plan options. Non-Medicare eligible retiree plan options include Health Reimbursement Arrangement (HRA), Health Maintenance Organization (HMO) and a High Deductible Health Plan (HDHP). The School OPEB Fund also pays for administrative expenses of the fund. By law, no other use of the assets of the School OPEB Fund is permitted.

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Contributions: As established by the Board, the School OPEB Fund is substantially funded on a pay-as-you-go basis; that is, annual cost of providing benefits will be financed in the same year as claims occur. Contributions to the School OPEB Fund from the School District were \$2,297,993.00 for the year ended June 30, 2019. Active employees are not required to contribute to the School OPEB Fund.

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At June 30, 2019, the School District reported a liability of \$53,049,878.00 for its proportionate share of the net OPEB liability. The net OPEB liability was measured as of June 30, 2018. The total OPEB liability used to calculate the net OPEB liability was based on an actuarial valuation as of June 30, 2017. An expected total OPEB liability as of June 30, 2018 was determined using standard roll-forward techniques. The School District's proportion of the net OPEB liability was actuarially determined based on employer contributions during the fiscal year ended June 30, 2018. At June 30, 2018, the School District's proportion was 0.417397%, which was a decrease of 0.006621% from its proportion measured as of June 30, 2017.

For the year ended June 30, 2019, the School District recognized OPEB expense of \$2,008,721.00. At June 30, 2019, the School District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	OPEB	
	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ -	\$ 1,206,676.00
Changes of assumptions	-	8,986,904.00
Net difference between projected and actual earnings on OPEB plan investments	71,776.00	-
Changes in proportion and differences between School District contributions and proportionate share of contributions	-	1,214,502.00
School District contributions subsequent to the measurement date	2,297,993.00	-
Total	\$ 2,369,769.00	\$ 11,408,082.00

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School District contributions subsequent to the measurement date are reported as deferred outflows of resources and will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ended June 30:	OPEB
2020	\$ (2,198,925.00)
2021	\$ (2,198,925.00)
2022	\$ (2,198,925.00)
2023	\$ (2,203,213.00)
2024	\$ (1,829,142.00)
2025	\$ (707,176.00)

Actuarial assumptions: The total OPEB liability as of June 30, 2018 was determined by an actuarial valuation as of June 30, 2017 using the following actuarial assumptions and other inputs, applied to all periods included in the measurement and rolled forward to the measurement date of June 30, 2018:

OPEB:

Inflation	2.75%
Salary increases	3.25% - 9.00%, including inflation
Long-term expected rate of return	7.30%, compounded annually, net of investment expense, and including inflation
Healthcare cost trend rate	
Pre-Medicare Eligible	7.50%
Medicare Eligible	5.50%
Ultimate trend rate	
Pre-Medicare Eligible	4.75%
Medicare Eligible	4.75%
Year of Ultimate trend rate	
Pre-Medicare Eligible	2028
Medicare Eligible	2022

Mortality rates were based on the RP-2000 Combined Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements based on Scale BB as follows:

- For TRS members: The RP-2000 White Collar Mortality Table projected to 2025 with projection scale BB (set forward 1 year for males) is used for death after service retirement and beneficiaries. The RP-2000 Disabled Mortality Table projected to 2025 with projection scale BB (set forward two years for males and four years for females) is used for death after disability retirement.
- For PSERS members: The RP-2000 Blue-Collar Mortality Table projected to 2025 with projection scale BB (set forward 3 years for males and 2 years for females) is used for the period after service retirement and for beneficiaries of deceased members. The RP-2000 Disabled Mortality Table projected to 2025 with projection scale BB (set forward 5 years for both males and females) is used for the period after disability retirement.

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The actuarial assumptions used in the June 30, 2017 valuation were based on the results of an actuarial experience study for the pension systems, which covered the five-year period ending June 30, 2014.

The remaining actuarial assumptions (e.g., initial per capita costs, health care cost trends, rate of plan participation, rates of plan election, etc.) used in the June 30, 2017 valuation were based on a review of recent plan experience done concurrently with the June 30, 2017 valuation.

Projection of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculation.

The long-term expected rate of return on OPEB plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected nominal returns, net of investment expense and the assumed rate of inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. During fiscal year 2018, the School OPEB fund updated their investment strategy to a more long-term approach. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

<u>Asset class</u>	<u>Target allocation</u>	<u>Long-Term Expected Real Rate of Return*</u>
Fixed income	30.00%	(0.50)%
Domestic Stocks -- Large Cap	37.20%	9.00%
Domestic Stocks -- Mid Cap	3.40%	12.00%
Domestic Stocks -- Small Cap	1.40%	13.50%
Int'l Stocks - Developed Mkt	17.80%	8.00%
Int'l Stocks - Emerging Mkt	5.20%	12.00%
Alternatives	5.00%	10.50%
Total	100.00%	

*Net of Inflation

Discount rate: The discount rate has changed since the prior measurement date from 3.58% to 3.87%. In order to measure the total OPEB liability for the School OPEB Fund, a single equivalent interest rate of 3.87% was used as the discount rate. This is comprised mainly of the yield or index rate for 20-year tax-exempt general obligation municipal bonds with an average rating of AA or higher (3.87% per the Bond Buyers Index). The projection of cash flows used to determine the discount rate assumed that contributions from members and from the employer will be made at the current level as averaged over the last five years, adjusted for annual projected changes in headcount. Projected future benefit payments for all current plan members were projected through 2118. Based on these assumptions, the OPEB plan's fiduciary net position was projected to be available to make OPEB payments for inactive employees through year 2018. Therefore, the calculated discount rate of 3.87% was applied to all periods of projected benefit payments to determine the total OPEB liability.

Sensitivity of the School District's proportionate share of the net OPEB liability to changes in the discount rate: The following presents the School District's proportionate share of the net OPEB liability calculated using the discount rate of 3.87%, as well as what the School District's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (2.87%) or 1 percentage-point higher (4.87%) than the current discount rate:

	1% Decrease (2.87%)	Current Discount Rate (3.87%)	1% Increase (4.87%)
School District's proportionate share of the Net OPEB Liability	\$ 61,945,623.00	\$ 53,049,878.00	\$ 45,876,390.00

Sensitivity of the School District's proportionate share of the net OPEB liability to changes in the healthcare cost trend rates: The following presents the School District's proportionate share of the net OPEB liability, as well as what the School District's proportionate share of the net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	1% Decrease	Current Healthcare Cost Trend Rate	1% Increase
School District's proportionate share of the Net OPEB Liability	\$ 44,599,459.00	\$ 53,049,878.00	\$ 63,849,201.00

OPEB plan fiduciary net position: Detailed information about the OPEB plan's fiduciary net position is available in the Comprehensive Annual Financial Report (CAFR) which is publicly available at <https://sao.georgia.gov/comprehensive-annual-financial-reports>.

NOTE 14: RETIREMENT PLANS

The School District participates in various retirement plans administered by the State of Georgia, as further explained below.

TEACHERS RETIREMENT SYSTEM OF GEORGIA (TRS)

Plan Description: All teachers of the School District as defined in O.C.G.A §47-3-60 and certain other support personnel as defined by §47-3-63 are provided a pension through the Teachers Retirement System of Georgia (TRS). TRS, a cost-sharing multiple-employer defined benefit pension plan, is administered by the TRS Board of Trustees (TRS Board). Title 47 of the O.C.G.A. assigns the authority to establish and amend the benefit provisions to the State Legislature. The Teachers Retirement System of Georgia issues a publicly available separate financial report that can be obtained at www.trsga.com/publications.

Benefits Provided: TRS provides service retirement, disability retirement, and death benefits. Normal retirement benefits are determined as 2% of the average of the employee's two highest paid consecutive years of service, multiplied by the number of years of creditable service up to 40 years. An employee is eligible for normal service retirement after 30 years of creditable service, regardless of age, or after 10 years of service and attainment of age 60. Ten years of service is required for disability and death benefits eligibility. Disability benefits are based on the employee's creditable service and compensation up to the time of disability. Death benefits equal the amount that would be payable to the employee's beneficiary had the employee retired on the date of death. Death benefits are based on the employee's creditable service and compensation up to the date of death.

Contributions: Per Title 47 of the O.C.G.A., contribution requirements of active employees and participating employers, as actuarially determined, are established and may be amended by the TRS Board. Pursuant to O.C.G.A §47-3-63, the employer by the State of Georgia. Contributions are expected to finance the costs of benefits earned by employees during the year, with an additional

amount to finance any unfunded accrued liability. Employees were required to contribute 6.00% of their annual pay during fiscal year 2019. The School District's contractually required contribution rate for the year ended June 30, 2019 was 20.90% of annual School District payroll. For the current fiscal year, employer contributions to the pension plan were \$8,910,893.96 from the School District.

EMPLOYEES' RETIREMENT SYSTEM

Plan Description: The Employees' Retirement System of Georgia (ERS) is a cost-sharing multiple-employer defined benefit pension plan established by the Georgia General Assembly during the 1949 Legislative Session for the purpose of providing retirement allowances for employees of the State of Georgia and its political subdivisions. ERS is directed by a Board of Trustees. Title 47 of the O.C.G.A. assigns the authority to establish and amend the benefit provisions to the State Legislature. ERS issues a publicly available financial report that can be obtained at www.ers.ga.gov/formspubs/formspubs.

Benefits Provided: The ERS Plan supports three benefit tiers: Old Plan, New Plan, and Georgia State Employees' Pension and Savings Plan (GSEPS). Employees under the old plan started membership prior to July 1, 1982 and are subject to plan provisions in effect prior to July 1, 1982. Members hired on or after July 1, 1982 but prior to January 1, 2009 are new plan members subject to modified plan provisions. Effective January 1, 2009, new state employees and rehired state employees who did not retain membership rights under the Old or New Plans are members of GSEPS. ERS members hired prior to January 1, 2009 also have the option to irrevocably change their membership to GSEPS.

Under the old plan, the new plan, and GSEPS, a member may retire and receive normal retirement benefits after completion of 10 years of creditable service and attainment of age 60 or 30 years of creditable service regardless of age. Additionally, there are some provisions allowing for early retirement after 25 years of creditable service for members under age 60.

Retirement benefits paid to members are based upon the monthly average of the member's highest 24 consecutive calendar months, multiplied by the number of years of creditable service, multiplied by the applicable benefit factor. Annually, postretirement cost-of-living adjustments may also be made to members' benefits, provided the members were hired prior to July 1, 2009. The normal retirement pension is payable monthly for life; however, options are available for distribution of the member's monthly pension, at reduced rates, to a designated beneficiary upon the member's death. Death and disability benefits are also available through ERS.

Contributions: Member contributions under the old plan are 4% of annual compensation, up to \$4,200.00, plus 6% of annual compensation in excess of \$4,200.00. Under the old plan, the state pays member contributions in excess of 1.25% of annual compensation. Under the old plan, these state contributions are included in the members' accounts for refund purposes and are used in the computation of the members' earnable compensation for the purpose of computing retirement benefits. Member contributions under the new plan and GSEPS are 1.25% of annual compensation. The School District's required contribution rate for the year ended June 30, 2019 was 24.78% of annual covered payroll for old and new plan members and 21.78% for GSEPS members. The rates include the annual actuarially determined employer contributions rate of 24.66% of annual covered payroll of new and old plan members and 21.66% of GSEPS members, plus a 0.12% adjustment for the HB 751 one-time benefit adjustment of 3% to retired state employees. Contributions are expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Employer contributions to the pension plan were \$14,141.45 for the current fiscal year.

PUBLIC SCHOOL EMPLOYEES RETIREMENT SYSTEM (PSERS)

Plan Description: PSERS is a cost-sharing multiple-employer defined benefit pension plan established by the Georgia General Assembly in 1969 for the purpose of providing retirement allowances for public school employees who are not eligible for membership in the Teachers

Retirement System of Georgia. The ERS Board of Trustees, plus two additional trustees, administers PSERS. Title 47 of the O.C.G.A. assigns the authority to establish and amend the benefit provisions to the State Legislature. PSERS issues a publicly available financial report that can be obtained at www.ers.ga.gov/formspubs/formspubs.

Benefits Provided: A member may retire and elect to receive normal monthly retirement benefits after completion of ten years of creditable service and attainment of age 65. A member may choose to receive reduced benefits after age 60 and upon completion of ten years of service.

Upon retirement, the member will receive a monthly benefit of \$15.00, multiplied by the number of years of creditable service. Death and disability benefits are also available through PSERS. Additionally, PSERS may make periodic cost-of-living adjustments to the monthly benefits. Upon termination of employment, member contributions with accumulated interest are refundable upon request by the member. However, if an otherwise vested member terminates and withdraws his/her member contribution, the member forfeits all rights to retirement benefits.

Contributions: The general assembly makes an annual appropriation to cover the employer contribution to PSERS on behalf of local school employees (bus drivers, cafeteria workers, and maintenance staff). The annual employer contribution required by statute is actuarially determined and paid directly to PSERS by the State Treasurer in accordance with O.C.G.A. §47-4-29(a) and 60(b). Contributions are expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability.

Individuals who became members prior to July 1, 2012 contribute \$4 per month for nine months each fiscal year. Individuals who became members on or after July 1, 2012 contribute \$10 per month for nine months each fiscal year. The State of Georgia, although not the employer of PSERS members, is required by statute to make employer contributions actuarially determined and approved and certified by the PSERS Board of Trustees. The current fiscal year contribution was \$159,292.00.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2019, the School District reported a liability of \$62,895,489.00 for its proportionate share of the net pension liability for TRS (\$62,804,265) and ERS (\$91,224.00).

The TRS net pension liability reflected a reduction for support provided to the School District by the State of Georgia for certain public school support personnel. The amount recognized by the School District as its proportionate share of the net pension liability, the related State of Georgia support, and the total portion of the net pension liability that was associated with the School District were as follows:

School District's proportionate share of the net pension liability	\$ 62,804,265.00
State of Georgia's proportionate share of the net pension liability associated with the School District	<u>3,341.00</u>
Total	<u>\$ 62,807,606.00</u>

The net pension liability for TRS and ERS was measured as of June 30, 2018. The total pension liability used to calculate the net pension liability was based on an actuarial valuation as of June 30, 2017. An expected total pension liability as of June 30, 2018 was determined using standard roll-forward techniques. The School District's proportion of the net pension liability was based on contributions to TRS and ERS during the fiscal year ended June 30, 2018.

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At June 30, 2018, the School District's TRS proportion was 0.338346%, which was an increase of 0.004817% from its proportion measured as of June 30, 2017. At June 30, 2018, the School District's ERS proportion was 0.002219%, which was an increase of 0.000017% from its proportion measured as of June 30, 2017.

At June 30, 2019, the School District did not have a PSERS liability for a proportionate share of the net pension liability because of a Special Funding Situation with the State of Georgia, which is responsible for the net pension liability of the plan. The amount of the State's proportionate share of the net pension liability associated with the School District is \$953,958.00.

The PSERS net pension liability was measured as of June 30, 2018. The total pension liability used to calculate the net pension liability was based on an actuarial valuation as of June 30, 2017. An expected total pension liability as of June 30, 2018 was determined using standard roll-forward techniques. The State's proportion of the net pension liability associated with the School District was based on actuarially determined contributions paid by the State during the fiscal year ended June 30, 2018.

For the year ended June 30, 2019, the School District recognized pension expense of \$4,970,900.00 for TRS, \$10,026.00 for ERS and \$220,876.00 for PSERS and revenue of \$46,367.00 for TRS and \$220,876.00 for PSERS. The revenue is support provided by the State of Georgia. For TRS the State of Georgia support is provided only for certain support personnel.

At June 30, 2019, the School District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	TRS		ERS	
	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 4,157,731.00	\$ 129,441.00	\$ 2,837.00	\$ -
Changes of assumptions	947,694.00	-	4,298.00	-
Net difference between projected and actual earnings on pension plan investments	-	1,717,191.00	-	2,102.00
Changes in proportion and differences between School District contributions and proportionate share of contributions	773,258.00	1,215,949.00	420.00	1,072.00
School District contributions subsequent to the measurement date	<u>8,910,893.96</u>	<u>-</u>	<u>14,141.45</u>	<u>-</u>
Total	<u>\$ 14,789,576.96</u>	<u>\$ 3,062,581.00</u>	<u>\$ 21,696.45</u>	<u>\$ 3,174.00</u>

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The School District contributions subsequent to the measurement date for TRS and ERS are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended June 30:	TRS	ERS
2020	\$ 2,408,655.00	\$ 6,049.00
2021	\$ 1,709,181.00	\$ 2,766.00
2022	\$ (1,515,643.00)	\$ (3,495.00)
2023	\$ 137,860.00	\$ (939.00)
2024	\$ 76,049.00	\$ -

Actuarial assumptions: The total pension liability as of June 30, 2018 was determined by an actuarial valuation as of June 30, 2017, using the following actuarial assumptions, applied to all periods included in the measurement:

Teachers Retirement System:

Inflation	2.75%
Salary increases	3.25% – 9.00%, average, including inflation
Investment rate of return	7.50%, net of pension plan investment expense, including inflation

Post-retirement mortality rates were based on the RP-2000 White Collar Mortality Table with future mortality improvement projected to 2025 with the Society of Actuaries' projection scale BB (set forward one year for males) for service requirements and dependent beneficiaries. The RP-2000 Disabled Mortality table with future mortality improvement projected to 2025 with Society of Actuaries' projection scale BB (set forward two years for males and four years for females) was used for the death after disability retirement. Rates of mortality in active service were based on the RP-2000 Employee Mortality Table projected to 2025 with projection scale BB.

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2009 – June 30, 2014.

Employees' Retirement System:

Inflation	2.75%
Salary increases	3.25% - 7.00%, including inflation
Investment rate of return	7.30%, net of pension plan investment expense, including inflation

Post-retirement mortality rates were based on the RP-2000 Combined Mortality Table with future mortality improvement projected to 2025 with the Society of Actuaries' projection scale BB and set forward 2 years for both males and females for service retirements and dependent beneficiaries. The RP-2000 Disabled Mortality Table with future mortality improvement projected to 2025 with Society of Actuaries' projection scale BB and set back 7 years for males and set forward 3 years for females was used for death after disability retirement. There is a margin for future mortality improvement in the tables used by the System. Based on the results of the most recent experience study adopted by the Board on December 17, 2015, the numbers of expected future deaths are 9-12% less than the actual number of deaths that occurred during the study period for service retirements and beneficiaries and for disability retirements. Rates of mortality in active service were based on the RP-2000 Employee Mortality Table projected to 2025 with projection scale BB.

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The actuarial assumptions used in the June 30, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2009 – June 30, 2014.

Public School Employees Retirement System:

Inflation	2.75%
Salary increases	N/A
Investment rate of return	7.30%, net of pension plan investment expense, including inflation

Post-retirement mortality rates were based on the RP-2000 Blue-Collar Mortality Table projected to 2025 with projection scale BB (set forward 3 years for males and 2 years for females) for the period after service retirements and for dependent beneficiaries. The RP-2000 Disabled Mortality projected to 2025 with projection scale BB (set forward 5 years for both males and females) was used for death after disability retirement. There is a margin for future mortality improvement in the tables used by the System. Based on the results of the most recent experience study adopted by the Board on December 17, 2015, the numbers of expected future deaths are 9-11% less than the actual number of deaths that occurred during the study period for healthy retirees and 9-11% less than expected under the selected table for disabled retirees. Rates of mortality in active service were based on the RP-2000 Employee Mortality Table projected to 2025 with projection scale BB.

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2009 – June 30, 2014.

The long-term expected rate of return on TRS, ERS and PSERS pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

<u>Asset class</u>	<u>TRS Target allocation</u>	<u>ERS/PSERS Target allocation</u>	<u>Long-term expected real rate of return*</u>
Fixed income	30.00%	30.00%	(0.50)%
Domestic large stocks	39.80%	37.20%	9.00%
Domestic mid stocks	3.70%	3.40%	12.00%
Domestic small stocks	1.50%	1.40%	13.50%
International developed market stocks	19.40%	17.80%	8.00%
International emerging market stocks	5.60%	5.20%	12.00%
Alternative	-	5.00%	10.50%
Total	<u>100.00%</u>	<u>100.00%</u>	

* Rates shown are net of the 2.75% assumed rate of inflation

Discount rate: The discount rate used to measure the total TRS pension liability was 7.50%. The discount rate used to measure the total ERS and PSERS pension liability was 7.30%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer and nonemployer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the TRS, ERS and PSERS pension plan's fiduciary net position was projected to be available to make all projected future

benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the School District's proportionate share of the net pension liability to changes in the discount rate: The following presents the School District's proportionate share of the net pension liability calculated using the discount rate of 7.50% and 7.30%, as well as what the School District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.50% and 6.30%) or 1-percentage-point higher (8.50% and 8.30%) than the current rate:

Teachers Retirement System:	1% Decrease (6.50%)	Current Discount Rate (7.50%)	1% Increase (8.50%)
School District's proportionate share of the net pension liability	\$ 104,838,301.00	\$ 62,804,265.00	\$ 28,166,080.00
Employees' Retirement System:	1% Decrease (6.30%)	Current Discount Rate (7.30%)	1% Increase (8.30%)
School District's proportionate share of the net pension liability	\$ 129,752.00	\$ 91,224.00	\$ 58,396.00

Pension plan fiduciary net position: Detailed information about the pension plan's fiduciary net position is available in the separately issued TRS, ERS and PSERS financial report which is publicly available at www.trsga.com/publications and <http://www.ers.ga.gov/formspubs/formspubs.html>.

NOTE 15: RESTATEMENT OF PRIOR YEAR NET POSITION

Net position as of July 1, 2018, has been restated as follows for adjustments made to prior year ending capital asset balances due to calculation errors in the system during the system conversion in the prior year. This change is in accordance with generally accepted accounting principles.

Net Position, July 1, 2018 as previously reported	\$ 4,098,664.96
Net adjustment to capital asset balances	<u>164,624.31</u>
Net Position, July 1, 2018, as restated	<u>\$ 4,263,289.27</u>

NOTE 16: TAX ABATEMENTS

The School District property tax revenues were reduced by \$1,328,905.00 under agreements entered into by Jackson County Industrial Development Authority. Under the Jackson County Industrial Development Authority annual budget for fiscal year 2019, Jackson County Industrial Development Authority reimburses the School District for a portion of the reduction in tax revenues. The School District received \$639,081.00 in fiscal year 2019.

NOTE 17: SPECIAL ITEMS

The School District received proceeds from the sale of land previously used as an old bus shop in the amount of \$21,700.00. This activity was reported as a Special Item on the Statement of Activities.

NOTE 18: SUBSEQUENT EVENTS

During fiscal year 2019, voters authorized the School District to issue general obligation bonds in the amount of \$52,660,000.00. The proceeds from these bonds will be used for a new high school in the west side community, renovations for the Empower College and Career Academy, renovations at East Jackson Middle School, HVAC replacements and upgrades at East Jackson High School and installation of air conditioners in the gymnasiums at East Jackson Middle School, East Jackson Elementary School, Maysville Elementary School and West Jackson Middle School. The School District has issued \$52,660,000.00 of these general obligation bonds as of the report date.

In December 2019, a strain of coronavirus (COVID-19) began to spread worldwide, resulting in a severe impact to the United States economy in March 2020. The spread of COVID-19 has had a negative impact on virtually all businesses and individuals which comprise the tax base of all levels of government. The extent of this impact is uncertain but is expected to have negative results on financial operations, however the impact cannot be reasonably estimated at this time.

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JACKSON COUNTY BOARD OF EDUCATION
 REQUIRED SUPPLEMENTARY INFORMATION
 SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
 TEACHERS RETIREMENT SYSTEM OF GEORGIA
 FOR THE YEAR ENDED JUNE 30

SCHEDULE "1"

Year Ended	School District's proportion of the net pension liability	School District's proportionate share of the net pension liability	State of Georgia's proportionate share of the net pension liability associated with the School District	Total	School District's covered payroll	School District's proportionate share of the net pension liability as a percentage of its covered payroll	Plan fiduciary net position as a percentage of the total pension liability
2019	0.338346%	\$ 62,804,265.00	\$ 3,341.00	\$ 62,807,606.00	\$ 40,374,690.66	155.55%	80.27%
2018	0.333529%	\$ 61,987,392.00	\$ 43,861.00	\$ 62,031,253.00	\$ 38,323,920.47	161.75%	79.33%
2017	0.334080%	\$ 68,924,429.00	\$ 160,510.00	\$ 69,084,939.00	\$ 36,739,204.28	187.60%	76.06%
2016	0.332822%	\$ 50,668,845.00	\$ 134,885.00	\$ 50,803,730.00	\$ 35,266,439.96	143.67%	81.44%
2015	0.350825%	\$ 44,322,111.00	\$ 112,566.00	\$ 44,434,677.00	\$ 35,882,020.61	123.52%	84.03%

JACKSON COUNTY BOARD OF EDUCATION
 REQUIRED SUPPLEMENTARY INFORMATION
 SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
 EMPLOYEES' RETIREMENT SYSTEM OF GEORGIA
 FOR THE YEAR ENDED JUNE 30

SCHEDULE "2"

Year Ended	School District's proportion of the net pension liability	School District's proportionate share of the net pension liability	School District's covered payroll	School District's proportionate share of the net pension liability as a percentage of covered payroll	Plan fiduciary net position as a percentage of total pension liability
2019	0.002219%	\$ 91,224.00	\$ 56,602.66	161.17%	76.68%
2018	0.002202%	\$ 89,431.00	\$ 54,021.62	165.55%	76.33%
2017	0.002312%	\$ 109,367.00	\$ 53,760.88	203.43%	72.34%
2016	0.002230%	\$ 90,346.00	\$ 50,989.99	177.18%	76.20%
2015	0.002155%	\$ 80,826.00	\$ 48,516.64	166.59%	77.99%

JACKSON COUNTY BOARD OF EDUCATION
 REQUIRED SUPPLEMENTARY INFORMATION
 SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
 PUBLIC SCHOOL EMPLOYEES RETIREMENT SYSTEM OF GEORGIA
 FOR THE YEAR ENDED JUNE 30

SCHEDULE "3"

Year Ended	School District's proportion of the net pension liability	School District's proportionate share of the net pension liability	State of Georgia's proportionate share of the net pension liability associated with the School District	Total	School District's covered payroll	School District's proportionate share of the net pension liability as a percentage of its covered payroll	Plan fiduciary net position as a percentage of the total pension liability
2019	0.00%	\$ -	\$ 953,958.00	\$ 953,958.00	\$ 4,495,071.13	N/A	85.26%
2018	0.00%	\$ -	\$ 812,773.00	\$ 812,773.00	\$ 3,079,223.28	N/A	85.69%
2017	0.00%	\$ -	\$ 1,108,414.00	\$ 1,108,414.00	\$ 2,935,321.54	N/A	81.00%
2016	0.00%	\$ -	\$ 697,001.00	\$ 697,001.00	\$ 2,769,846.73	N/A	87.00%
2015	0.00%	\$ -	\$ 608,052.00	\$ 608,052.00	\$ 2,568,194.77	N/A	88.29%

JACKSON COUNTY BOARD OF EDUCATION
 REQUIRED SUPPLEMENTARY INFORMATION
 SCHEDULE OF PROPORTIONATE SHARE OF THE NET OPEB LIABILITY
 SCHOOL OPEB FUND
 FOR THE YEAR ENDED JUNE 30

SCHEDULE "4"

Year Ended	School District's proportion of the net OPEB liability	School District's proportionate share of the net OPEB liability	State of Georgia's proportionate share of the net OPEB liability associated with the School District	Total	School District's covered-employee payroll	School District's proportionate share of the net OPEB liability as a percentage of its covered- employee payroll	Plan fiduciary net position as a percentage of the total OPEB liability
2019	0.417397%	\$ 53,049,878.00	-	\$ 53,049,878.00	\$ 32,816,203.02	161.66%	2.93%
2018	0.424018%	\$ 59,574,358.00	-	\$ 59,574,358.00	\$ 31,338,069.57	190.10%	1.61%

JACKSON COUNTY BOARD OF EDUCATION
 REQUIRED SUPPLEMENTARY INFORMATION
 SCHEDULE OF CONTRIBUTIONS
 TEACHERS RETIREMENT SYSTEM OF GEORGIA
 FOR THE YEAR ENDED JUNE 30

SCHEDULE "5"

Year Ended	Contractually required contribution	Contributions in relation to the contractually required contribution	Contribution deficiency (excess)	School District's covered-payroll	Contribution as a percentage of covered-payroll
2019	\$ 8,910,893.96	\$ 8,910,893.96	\$ -	\$ 42,638,378.76	20.90%
2018	\$ 6,786,487.63	\$ 6,786,487.63	\$ -	\$ 40,374,690.66	16.80%
2017	\$ 5,464,956.13	\$ 5,464,956.13	\$ -	\$ 38,323,920.47	14.26%
2016	\$ 5,230,503.67	\$ 5,230,503.67	\$ -	\$ 36,739,204.28	14.24%
2015	\$ 4,625,215.41	\$ 4,625,215.41	\$ -	\$ 35,266,439.96	13.12%
2014	\$ 4,395,148.16	\$ 4,395,148.16	\$ -	\$ 35,882,020.61	12.25%
2013	\$ 4,426,963.12	\$ 4,426,963.12	\$ -	\$ 38,934,892.55	11.37%
2012	\$ 3,972,559.40	\$ 3,972,559.40	\$ -	\$ 38,791,213.52	10.24%
2011	\$ 3,854,561.95	\$ 3,854,561.95	\$ -	\$ 37,750,179.13	10.21%
2010	\$ 3,880,881.43	\$ 3,880,881.43	\$ -	\$ 40,110,091.25	9.68%

JACKSON COUNTY BOARD OF EDUCATION
 REQUIRED SUPPLEMENTARY INFORMATION
 SCHEDULE OF CONTRIBUTIONS
 EMPLOYEES' RETIREMENT SYSTEM OF GEORGIA
 FOR THE YEAR ENDED JUNE 30

SCHEDULE "6"

Year Ended	Contractually required contribution	Contributions in relation to the contractually required contribution	Contribution deficiency (excess)	School District's covered payroll	Contribution as a percentage of covered payroll
2019	\$ 14,141.54	\$ 14,141.54	\$ -	\$ 57,068.20	24.78%
2018	\$ 14,043.10	\$ 14,043.10	\$ -	\$ 56,602.66	24.81%
2017	\$ 13,402.80	\$ 13,402.80	\$ -	\$ 54,021.62	24.81%
2016	\$ 13,289.67	\$ 13,289.67	\$ -	\$ 53,760.88	24.72%
2015	\$ 11,197.42	\$ 11,197.42	\$ -	\$ 50,989.99	21.96%
2014	\$ 8,956.27	\$ 8,956.27	\$ -	\$ 48,516.64	18.46%
2013	\$ 7,111.44	\$ 7,111.44	\$ -	\$ 47,728.04	14.90%
2012	\$ 5,309.98	\$ 5,309.98	\$ -	\$ 45,657.36	11.63%
2011	\$ 5,625.16	\$ 5,625.16	\$ -	\$ 54,015.96	10.41%
2010	\$ 10,983.17	\$ 10,983.17	\$ -	\$ 104,905.41	10.47%

JACKSON COUNTY BOARD OF EDUCATION
 REQUIRED SUPPLEMENTARY INFORMATION
 SCHEDULE OF CONTRIBUTIONS
 SCHOOL OPEB FUND
 FOR THE YEAR ENDED JUNE 30

SCHEDULE "7"

Year Ended	Contractually required contribution	Contributions in relation to the contractually required contribution	Contribution deficiency (excess)	School District's covered-employee payroll	Contribution as a percentage of covered-employee payroll
2019	\$ 2,297,993.00	\$ 2,297,993.00	\$ -	\$ 36,454,558.71	6.30%
2018	\$ 2,163,332.00	\$ 2,163,332.00	\$ -	\$ 32,816,203.02	6.59%
2017	\$ 2,210,867.00	\$ 2,210,867.00	\$ -	\$ 31,338,069.57	7.05%

Teachers Retirement System

Changes of assumptions: On November 18, 2015, the Board adopted recommended changes to the economic and demographic assumptions utilized by the System. Primary among the changes were the updates to rates of mortality, retirement, disability, withdrawal and salary increases. The expectation of retired life mortality was changed to RP 2000 White Collar Mortality Table with future mortality improvement projected to 2025 with the Society of Actuaries' projection scale BB (set forward one year for males).

In 2010 and later, the expectation of retired life mortality was changed to the RP 2000 Mortality Tables rather than the 1994 Group Annuity Mortality Table, which was used prior to 2010. In 2010, rates of withdrawal, retirement, disability and mortality were adjusted to more closely reflect actual experience. In 2010, assumed rates of salary increase were adjusted to more closely reflect actual and anticipated experience.

Employees' Retirement System

Changes of benefit terms:

- A new benefit tier was added for members joining the System on and after July 1, 2009.
- A one-time 3% payment was granted to certain retirees and beneficiaries effective July 2016.
- A one-time 3% payment was granted to certain retirees and beneficiaries effective July 2017.

Changes of assumptions: On March 15, 2018, the Board adopted a new funding policy. Because of this new funding policy, the assumed investment rate of return was reduced from 7.50% to 7.40% for the June 30, 2017 actuarial valuation. In addition, based on the Board's new funding policy, the assumed investment rate of return was further reduced by 0.10% from 7.40% to 7.30% as of the June 30, 2018 measurement date. On December 17, 2015, the Board adopted recommended changes to the economic and demographic assumptions utilized by the System. Primary among the changes were the updates to rates of mortality, retirement, disability, withdrawal and salary increases.

Public School Employees Retirement System

Changes of assumptions: On March 15, 2018, the Board adopted a new funding policy. Because of this new funding policy, the assumed investment rate of return was reduced from 7.50% to 7.40% for June 30, 2017 actuarial valuation. In addition, based on the Board's new funding policy, the assumed investment rate of return was further reduced by 0.10% from 7.40% to 7.30% as of the June 30, 2018 measurement date.

On December 17, 2015, the Board adopted recommended changes to the economic and demographic assumptions utilized by the System. Primary among the changes were the updates to rates of mortality, retirement and withdrawal. The expectation of retired life mortality was changed to the RP 2000 Blue Collar Mortality Table projected to 2025 with projection scale BB (set forward 3 years for males and 2 years for females).

In 2010 and later, the expectation of retired life mortality was changed to the RP 2000 Mortality Tables rather than the 1994 Group Annuity Mortality Table, which was used prior to 2010. In 2010, rates of withdrawal, retirement, disability and mortality were adjusted to more closely reflect actual experience.

School OPEB Fund

Changes of benefit terms: There have been no changes in benefit terms.

Changes of assumptions: June 30, 2017 valuation: the June 30, 2017 actuarial valuation was revised, for various factors, including the methodology used to determine how employees and retirees were assigned to each of the OPEB Funds and anticipated participation percentages. Current and former employees of State organizations (including technical colleges, community service boards and public health departments) are now assigned to the State OPEB fund based on their last employer payroll location: irrespective of retirement affiliation.

The discount rate was updated from 3.58% as of June 30, 2017 to 3.87% as of June 30, 2018.

JACKSON COUNTY BOARD OF EDUCATION
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL
YEAR ENDED JUNE 30, 2019

SCHEDULE "9"

	NONAPPROPRIATED BUDGETS		ACTUAL AMOUNTS	VARIANCE OVER/UNDER
	ORIGINAL (1)	FINAL (1)		
REVENUES				
Property Taxes	\$ 33,960,233.00	\$ 33,890,233.00	\$ 34,838,013.07	\$ 947,780.07
Sales Taxes	-	1,140,000.00	1,206,828.32	66,828.32
State Funds	40,588,914.00	41,407,333.00	42,375,700.08	968,367.08
Federal Funds	3,116,990.00	3,731,031.56	6,464,259.93	2,733,228.37
Charges for Services	310,000.00	397,883.00	2,108,017.11	1,710,134.11
Investment Earnings	50,000.00	100,000.00	330,551.13	230,551.13
Miscellaneous	590,400.00	349,000.00	1,186,541.54	837,541.54
Total Revenues	78,616,537.00	81,015,480.56	88,509,911.18	7,494,430.62
EXPENDITURES				
Current				
Instruction	51,766,466.00	52,376,966.57	52,157,690.44	219,276.13
Support Services				
Pupil Services	1,883,719.00	2,590,610.64	2,428,173.30	162,437.34
Improvement of Instructional Services	2,549,644.00	3,106,375.98	3,089,240.70	17,135.28
Educational Media Services	1,124,281.00	1,160,838.79	1,054,648.44	106,190.35
General Administration	1,033,277.00	1,314,562.86	1,250,332.99	64,229.87
School Administration	4,473,537.00	4,476,680.56	4,462,892.93	13,787.63
Business Administration	549,867.00	722,662.00	692,211.31	30,450.69
Maintenance and Operation of Plant	2,723,983.00	6,286,297.00	6,189,791.64	96,505.36
Student Transportation Services	3,996,881.00	6,096,288.75	6,399,609.12	(303,320.37)
Central Support Services	1,524,534.00	2,686,095.00	2,003,168.34	682,926.66
Other Support Services	-	618,858.00	539,823.92	79,034.08
Enterprise Operations	-	-	515,979.36	(515,979.36)
Community Services	-	330,000.00	356,797.89	(26,797.89)
Food Services Operation	2,068,585.00	2,068,585.00	4,138,083.13	(2,069,498.13)
Total Expenditures	73,694,774.00	83,834,821.15	85,278,443.51	(1,443,622.36)
Excess of Revenues over (under) Expenditures	4,921,763.00	(2,819,340.59)	3,231,467.67	6,050,808.26
OTHER FINANCING SOURCES (USES)				
Other Sources	23,333,600.00	35,008,758.55	-	(35,008,758.55)
Other Uses	(23,333,600.00)	(35,008,758.55)	-	35,008,758.55
Total Other Financing Sources (Uses)	-	-	-	-
Net Change in Fund Balances	4,921,763.00	(2,819,340.59)	3,231,467.67	6,050,808.26
Fund Balances - Beginning	16,117,535.83	35,008,758.55	13,616,791.88	(21,391,966.67)
Adjustments	(278,780.88)	-	-	-
Fund Balances - Ending	\$ 20,760,517.95	\$ 32,189,417.96	\$ 16,848,259.55	\$ (15,341,158.41)

Notes to the Schedule of Revenues, Expenditures and Changes in Fund Balances Budget and Actual

- (1) Original and Final Budget amounts do not include the budgeted revenues or expenditures of the various principal accounts or food services. The actual revenues and expenditures of the various principal accounts are \$1,230,854.94 and \$1,230,854.94, respectively. The actual revenues and expenditures for the food service accounts are \$4,067,450.13 and \$4,067,450.13, respectively.

The accompanying schedule of revenues, expenditures and changes in fund balances budget and actual is presented on the modified accrual basis of accounting which is the basis of accounting used in the presentation of the fund financial statements.

JACKSON COUNTY BOARD OF EDUCATION
 COMBINING BALANCE SHEET
 NONMAJOR GOVERNMENTAL FUNDS
 JUNE 30, 2019

SCHEDULE "10"

	BAND INSTRUMENT FUND	PHYSICAL EDUCATION EQUIPMENT AND SUPPLY FUND	TOTAL
	<u> </u>	<u> </u>	<u> </u>
<u>ASSETS</u>			
Cash and Cash Equivalents	\$ 25,793.12	\$ 43,533.24	\$ 69,326.36
	<u> </u>	<u> </u>	<u> </u>
<u>FUND BALANCES</u>			
Nonspendable	\$ 25,000.00	\$ -	\$ 25,000.00
Restricted	793.12	43,533.24	44,326.36
	<u> </u>	<u> </u>	<u> </u>
Total Fund Balances	\$ 25,793.12	\$ 43,533.24	\$ 69,326.36
	<u> </u>	<u> </u>	<u> </u>

JACKSON COUNTY BOARD OF EDUCATION
 COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
 NONMAJOR GOVERNMENTAL FUNDS
 YEAR ENDED JUNE 30, 2019

SCHEDULE "11"

	BAND INSTRUMENT FUND	PHYSICAL EDUCATION EQUIPMENT AND SUPPLY FUND	TOTAL
<u>REVENUES</u>			
Investment Earnings	\$ 12.87	\$ 21.72	\$ 34.59
Fund Balances - Beginning	25,780.25	43,511.52	69,291.77
Fund Balances - Ending	\$ 25,793.12	\$ 43,533.24	\$ 69,326.36

JACKSON COUNTY BOARD OF EDUCATION
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
YEAR ENDED JUNE 30, 2019

SCHEDULE "12"

FUNDING AGENCY PROGRAM/GRANT	CFDA NUMBER	PASS- THROUGH ENTITY ID NUMBER	EXPENDITURES IN PERIOD
Agriculture, U. S. Department of			
Child Nutrition Cluster			
Pass-Through From Georgia Department of Education			
Food Services			
School Breakfast Program	10.553	195GA324N1099	\$ 725,709.13
National School Lunch Program	10.555	195GA324N1099	<u>3,206,505.80</u>
Total U. S. Department of Agriculture			<u>3,932,214.93</u>
Education U.S. Department of			
Special Education Cluster			
Pass-Through From Georgia Department of Education			
Special Education			
Grants to States	84.027	H027A170073	222,218.00
Grants to States	84.027	H027A180073	1,190,120.37
Preschool Grants	84.173	H173A180081	<u>46,531.30</u>
Total Special Education Cluster			<u>1,458,869.67</u>
Other Programs			
Pass-Through From Georgia Department of Education			
Career and Technical Education - Basic Grants to States	84.048	V048A180010	78,424.42
English Language Acquisition State Grants	84.365	S365A170010	5,402.00
English Language Acquisition State Grants	84.365	S365A180010	42,121.35
Mathematics and Science Partnerships	84.366	S366B160011	116,992.26
Migrant Education - State Grant Program	84.011	S011A170011	7,142.00
Migrant Education - State Grant Program	84.011	S011A180011	36,477.67
Student Support and Academic Enrichment Program	84.424A	S424A170011	2,661.00
Student Support and Academic Enrichment Program	84.424A	S424A180011	87,344.73
Supporting Effective Instruction State Grants	84.367	S367A170001	6,311.00
Supporting Effective Instruction State Grants	84.367	S367A180001	179,860.11
Title I Grants to Local Educational Agencies	84.010	S010A170010	113,713.00
Title I Grants to Local Educational Agencies	84.010	S010A180010	<u>1,189,412.61</u>
Total Other Programs			<u>1,865,862.15</u>
Total U. S. Department of Education			<u>3,324,731.82</u>
National Science Foundation			
Pass-Through from the University System of Georgia			
The University of Georgia			
CALC Program	47.076	1741910	\$ 40,423.21
Defense, U. S. Department of			
Direct			
Department of the Army			
R.O.T.C. Program	12.UNKNOWN		<u>194,222.70</u>
Total Expenditures of Federal Awards			<u>\$ 7,491,592.66</u>

Notes to the Schedule of Expenditures of Federal Awards

Note 1. Basis of Presentation

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal award activity of the Jackson County Board of Education (the "Board") under programs of the federal government for the year ended June 30, 2019. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Board, it is not intended to and does not present the financial position or changes in net position of the Board.

Note 2. Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

Note 3. Indirect Cost Rate

The Board has elected to use the 10-percent de minimis indirect cost rate as allowed under the Uniform Guidance.

JACKSON COUNTY BOARD OF EDUCATION
SCHEDULE OF STATE REVENUE
YEAR ENDED JUNE 30, 2019

SCHEDULE "13"

<u>AGENCY/FUNDING</u>	<u>GOVERNMENTAL FUND TYPE</u>
	<u>GENERAL FUND</u>
GRANTS	
Bright From the Start:	
Georgia Department of Early Care and Learning	
Pre-Kindergarten Program	\$ 1,265,405.20
Education, Georgia Department of	
Quality Basic Education	
Direct Instructional Cost	
Kindergarten Program	1,938,482.00
Kindergarten Program - Early Intervention Program	941,489.00
Primary Grades (1-3) Program	3,974,161.00
Primary Grades - Early Intervention (1-3) Program	1,754,024.00
Upper Elementary Grades (4-5) Program	1,689,414.00
Upper Elementary Grades - Early Intervention (4-5) Program	1,617,412.00
Middle School (6-8) Program	4,808,294.00
High School General Education (9-12) Program	3,770,725.00
Vocational Laboratory (9-12) Program	1,230,096.00
Students with Disabilities	7,271,844.00
Gifted Student - Category VI	3,331,468.00
Remedial Education Program	245,446.00
Alternative Education Program	325,828.00
English Speakers of Other Languages (ESOL)	566,776.00
Media Center Program	820,487.00
20 Days Additional Instruction	233,070.00
Staff and Professional Development	152,935.00
Principal Staff and Professional Development	2,488.00
Indirect Cost	
Central Administration	1,100,627.00
School Administration	1,614,188.00
Facility Maintenance and Operations	1,867,458.00
One-time QBE Adjustment for State Health Holiday	(395,010.00)
Categorical Grants	
Pupil Transportation	
Regular	954,782.00
Nursing Services	154,402.00
Other State Programs	
Agriculture Construction Related Equipment - State Bonds	36,000.00
Bus Purchases - State Allotment	308,880.00
CONNECT - Vocational Equipment - State Bonds	25,129.00
Food Services	102,446.00
Math and Science Supplements	67,560.50
Middle School Coding Grant	25,000.00
Preschool Disability Services	122,457.00
Vocational Construction Related Equipment - State Bonds	48,000.00
Vocational Education	211,859.61
Governor's Office of Student Achievement	
Innovation in Teaching Competition	32,784.77
Office of the State Treasurer	
Public School Employees Retirement	<u>159,292.00</u>
	 \$ <u>42,375,700.08</u>

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JACKSON COUNTY BOARD OF EDUCATION
 SCHEDULE OF APPROVED LOCAL OPTION SALES TAX PROJECTS
 YEAR ENDED JUNE 30, 2019

SCHEDULE "14"

PROJECT	ORIGINAL ESTIMATED COST (1)	CURRENT ESTIMATED COSTS (2)	AMOUNT EXPENDED IN CURRENT YEAR (3)	AMOUNT EXPENDED IN PRIOR YEARS (3)	TOTAL COMPLETION COST	EXCESS PROCEEDS NOT EXPENDED (4)	ESTIMATED COMPLETION DATE
SPLOST IV							
(1) Paying all or a portion of the debt service on outstanding Series 2005 General Obligation Bonds previously issued.	\$ 30,000,000.00	\$ 10,289,515.44	\$ -	\$ 10,289,515.44	\$ 10,289,515.44	\$ -	Complete
<i>All Projects Below</i>	32,699,000.00	20,742,540.15	-	-	-	-	
(2) Acquiring, constructing and equipping new school buildings and other buildings or facilities useful or desirable in connection therewith, including a new middle school	-	-	120,650.00	2,492,582.57	2,613,232.57	-	Complete
(3) acquiring new technology equipment, safety and security equipment and other school equipment	-	-	77,980.00	2,133,494.18	2,211,474.18	-	Complete
(4) adding to, renovating, repairing, improving, equipping and furnishing existing school buildings or other buildings or facilities useful or desirable in connection therewith	-	-	2,677,367.25	10,148,585.37	12,825,952.62	-	Complete
(5) acquiring a portion of a psychoeducational facility,	-	-	-	456,394.09	456,394.09	-	Complete
(6) acquiring land,	-	-	-	933,828.96	933,828.96	-	Complete
(7) purchasing textbooks and band instruments	-	-	-	-	-	-	Complete
(8) purchasing school buses and school vehicles;	-	-	101,990.00	1,599,667.73	1,701,657.73	-	Complete
(9) acquiring any property necessary or desirable therefore, both real and personal.	-	-	-	-	-	-	Complete
SPLOST V							
(1) Paying all or a portion of the debt service on outstanding Series 2012 General Obligation Refunding Bonds previously issued.	25,000,000.00	25,000,000.00	-	-	-	-	3/1/2025
<i>All Projects Below</i>	35,129,000.00	66,795,250.00	-	-	-	-	
(2) Acquiring, constructing, equipping and furnishing new school buildings and other buildings or facilities useful or desirable in connection therewith, including a new high school and a new middle school,	-	-	4,161,041.23	-	-	-	6/30/2022
(3) acquiring new technology equipment, safety and security equipment and other school equipment	-	-	287,830.33	-	-	-	6/30/2022
(4) adding to, renovating, repairing, improving, equipping and furnishing existing school buildings or other buildings or facilities useful or desirable in connection therewith	-	-	2,173,364.99	-	-	-	6/30/2022
(5) acquiring a portion of a psychoeducational facility,	-	-	90,028.42	-	-	-	8/1/2019
(6) acquiring land,	-	-	-	-	-	-	6/30/2022
(7) purchasing textbooks and band instruments	-	-	-	-	-	-	6/30/2022
(8) purchasing school buses and school vehicles;	-	-	993,742.80	-	-	-	6/30/2022
(9) acquiring any property necessary or desirable therefore, both real and personal.	-	-	-	-	-	-	6/30/2022
	<u>\$ 122,828,000.00</u>	<u>\$ 122,827,305.59</u>	<u>\$ 10,683,995.02</u>	<u>\$ 28,054,068.34</u>	<u>\$ 31,032,055.59</u>	<u>\$ -</u>	

- (1) The School District's original cost estimate as specified in the resolution calling for the imposition of the Local Option Sales Tax
- (2) The School District's current estimate of total cost for the projects. Includes all cost from project inception to completion.
- (3) The voters of Jackson County approved the imposition of a 1% sales tax to fund the above projects and retire associated debt. Amounts expended for these projects may include sales tax proceeds, state, local property taxes and/or other funds over the life of the projects.
- (4) The excess SPLOST proceeds will be applied to ongoing projects.

SECTION II

COMPLIANCE AND INTERNAL CONTROL REPORTS



DEPARTMENT OF AUDITS AND ACCOUNTS

270 Washington Street, S.W., Suite 1-156
Atlanta, Georgia 30334-8400

Greg S. Griffin
STATE AUDITOR
(404) 656-2174

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Honorable Brian P. Kemp, Governor of Georgia
Members of the General Assembly of the State of Georgia
Members of the State Board of Education
and
Superintendent and Members of the
Jackson County Board of Education

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Jackson County Board of Education (School District), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements, and have issued our report thereon dated August 25, 2020.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Greg S. Griffin". The signature is fluid and cursive, with a horizontal line extending to the right.

Greg S. Griffin
State Auditor

August 25, 2020



DEPARTMENT OF AUDITS AND ACCOUNTS

270 Washington Street, S.W., Suite 1-156
Atlanta, Georgia 30334-8400

Greg S. Griffin
STATE AUDITOR
(404) 656-2174

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

The Honorable Brian P. Kemp, Governor of Georgia
Members of the General Assembly of the State of Georgia
Members of the State Board of Education
and
Superintendent and Members of the
Jackson County Board of Education

Report on Compliance for Each Major Federal Program

We have audited the Jackson County Board of Education (School District) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2019. The School District's major federal programs are identified in the *Summary of Auditor's Results* section of the accompanying *Schedule of Findings and Questioned Costs*.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the School District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the School District's compliance.

Opinion on Each Major Federal Program

In our opinion, the School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2019.

Report on Internal Control over Compliance

Management of the School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Respectfully submitted,



Greg S. Griffin
State Auditor

August 25, 2020

SECTION III

AUDITEE'S RESPONSE TO PRIOR YEAR FINDINGS AND QUESTIONED COSTS

JACKSON COUNTY BOARD OF EDUCATION
AUDITEE'S RESPONSE
SUMMARY SCHEDULE OF PRIOR YEAR FINDINGS AND QUESTIONED COSTS
YEAR ENDED JUNE 30, 2019

PRIOR YEAR FINANCIAL STATEMENT FINDINGS AND QUESTIONED COSTS

No matters were reported.

PRIOR YEAR FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

No matters were reported.

SECTION IV

FINDINGS AND QUESTIONED COSTS

JACKSON COUNTY BOARD OF EDUCATION
 SCHEDULE OF FINDINGS AND QUESTIONED COSTS
 YEAR ENDED JUNE 30, 2019

I SUMMARY OF AUDITOR'S RESULTS

Financial Statements

Type of auditor's report issued: Governmental Activities; General Fund; Capital Projects Fund; Debt Service Fund; Aggregate Remaining Fund Information	Unmodified
Internal control over financial reporting:	
▪ Material weakness identified?	No
▪ Significant deficiency identified?	None Reported
Noncompliance material to financial statements noted:	No

Federal Awards

Internal Control over major programs:	
▪ Material weakness identified?	No
▪ Significant deficiency identified?	None Reported
Type of auditor's report issued on compliance for major programs: All major programs	Unmodified
Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?	No
Identification of major programs:	
<u>CFDA Numbers</u>	<u>Name of Federal Program or Cluster</u>
10.553, 10.555	Child Nutrition Cluster
Dollar threshold used to distinguish between Type A and Type B programs:	\$750,000.00
Auditee qualified as low-risk auditee?	No

II FINANCIAL STATEMENT FINDINGS AND QUESTIONED COSTS

No matters were reported.

III FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

No matters were reported.